



EMPOWERING  
**MUSCLE**  
EMPOWERING  
**LIVES**

*Sarcomere Directed Therapies*



*John, diagnosed with heart failure*



*Jillian, diagnosed with HCM*



*Chuck, diagnosed with ALS*

# Forward-Looking Statements

This Presentation contains forward-looking statements for purposes of the Private Securities Litigation Reform Act of 1995 (the “Act”). Cytokinetics disclaims any intent or obligation to update these forward-looking statements, and claims the protection of the Act's Safe Harbor for forward-looking statements. Examples of such statements include, but are not limited to, statements related to the potential impact of the COVID-19 pandemic on our research and development activities and business operations, including our anticipated cash expenditures during the 2020 calendar year, statements relating to Cytokinetics’ and its partners’ research and development and commercial readiness activities, including the initiation, conduct, design, enrollment, progress, continuation, completion, timing and results of clinical trials, projections regarding growing prevalence, low survival rates and market opportunity in heart failure; Cytokinetics’ commercial readiness for *omecamtiv mecarbil*; Cytokinetics’ ability to earn and receive milestone payments; the timing and results of clinical trials of AMG 594 and CK-274; the timing of any potential commercial launch of our product candidates, if approved; commercial opportunities for our product candidates; Cytokinetics’ cash runway and 2019 financial guidance; interactions with the FDA; the properties, potential benefits and commercial potential of CK-274, *omecamtiv mecarbil*, AMG 594, *rel-desemtiv* and Cytokinetics’ other drug candidates. Such statements are based on management's current expectations; but actual results may differ materially due to various risks and uncertainties, including, but not limited to, potential difficulties or delays in the development, testing, regulatory approvals for trial commencement, progression or product sale or manufacturing, or production of Cytokinetics’ drug candidates that could slow or prevent clinical development or product approval, including risks that current and past results of clinical trials or preclinical studies may not be indicative of future clinical trial results, patient enrollment for or conduct of clinical trials may be difficult or delayed, Cytokinetics’ drug candidates may have adverse side effects or inadequate therapeutic efficacy, the FDA or foreign regulatory agencies may delay or limit Cytokinetics’ or its partners’ ability to conduct clinical trials, and Cytokinetics may be unable to obtain or maintain patent or trade secret protection for its intellectual property; Astellas’ or Amgen’s decisions with respect to the design, initiation, conduct, timing and continuation of development activities for *rel-desemtiv* or *omecamtiv mecarbil*, respectively; Cytokinetics may incur unanticipated research, development and other costs or be unable to obtain financing necessary to conduct development of its products; standards of care may change, rendering Cytokinetics’ drug candidates obsolete; competitive products or alternative therapies may be developed by others for the treatment of indications Cytokinetics’ drug candidates and potential drug candidates may target; and risks and uncertainties relating to the timing and receipt of payments from its partners, including milestones and royalties on future potential product sales under Cytokinetics’ collaboration agreements with such partners. For further information regarding these and other risks related to Cytokinetics’ business, investors should consult Cytokinetics’ filings with the Securities and Exchange Commission.

*Sarcomere Directed Therapies*

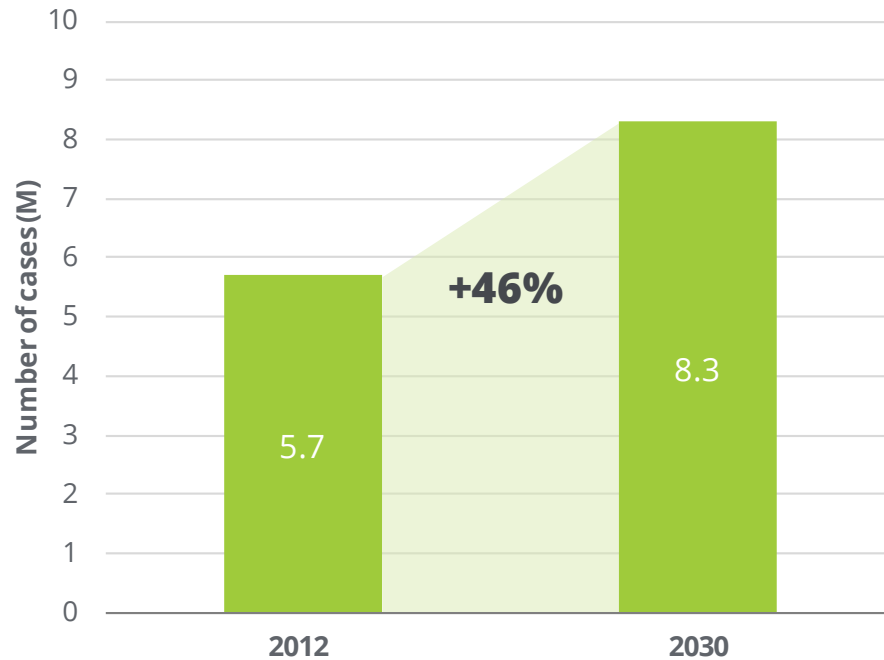
## **OUR MISSION**

To bring forward new medicines to improve the healthspan of people with devastating cardiovascular and neuromuscular diseases of impaired muscle function.

# Heart Failure: Growing Prevalence and Low Survival Rates

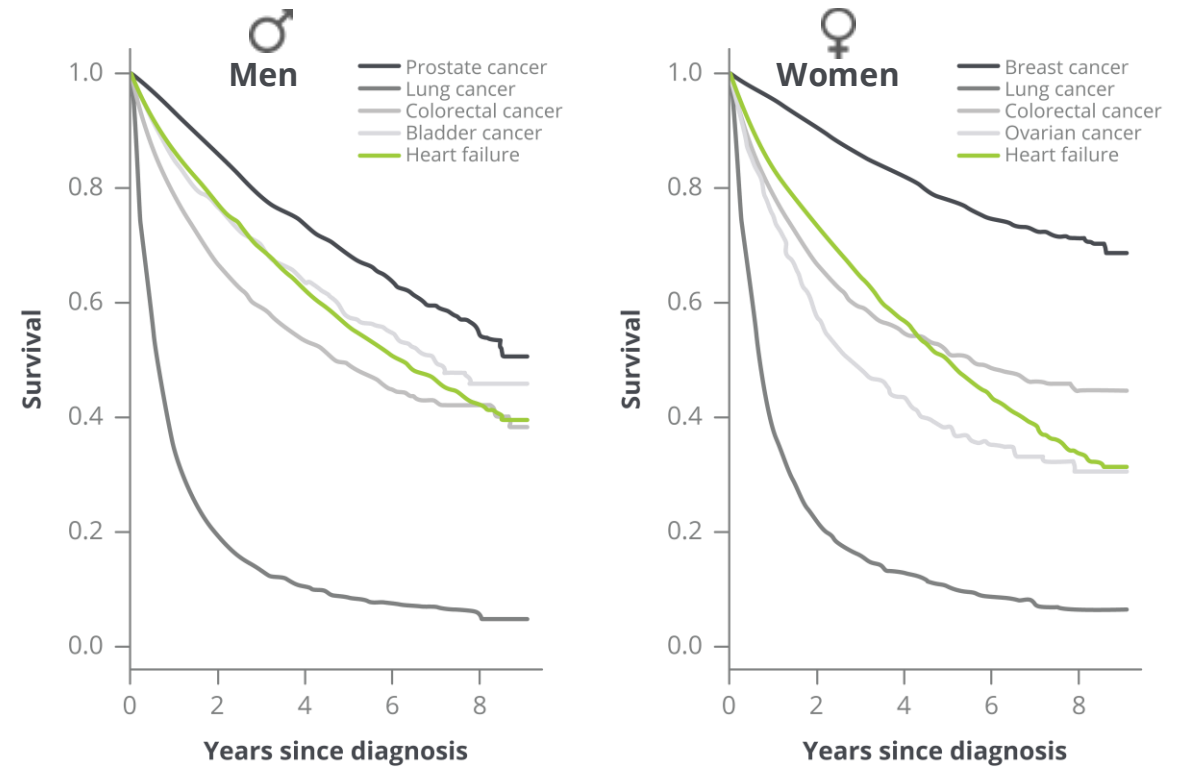
## 6 million people have heart failure in the United States

Prevalence Expected to Increase by 46% from 2012 – 2030



Mozzafarian, et al. *Circulation* 2016; 133: e38-360

HF Survival Rates Worse than Some Prevalent Cancers

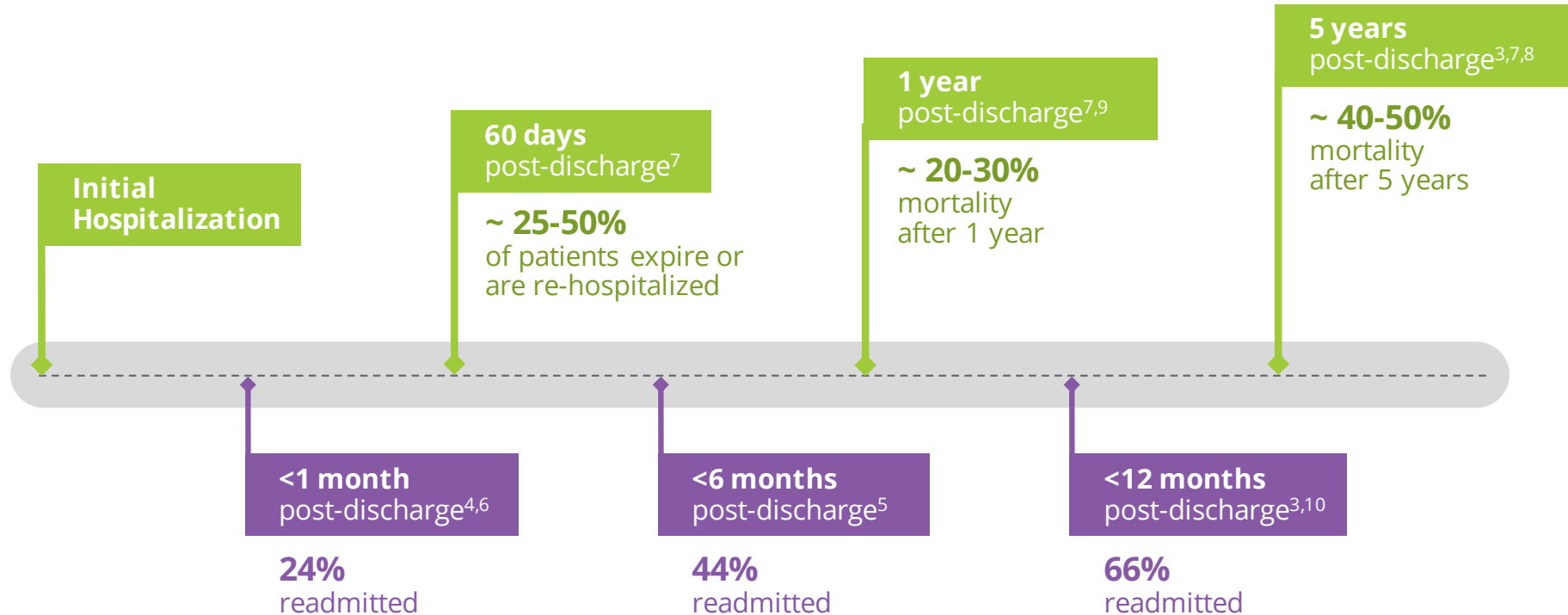


Mamas et al. *Eur J Heart Fail.* 2017 Sep;19(9):1095-104

# High Mortality and Hospital Readmission Rates

Acute heart failure is the most frequent cause of hospitalization in people > 65<sup>1,2</sup>

1 of 2  
hospitalized  
HF patients are  
readmitted  
within 6 months<sup>5</sup>



1. Adams et al. *Am Heart J* 2006; 149:209-16

2. Chen et al. *JAMA* 2011;306:1669-78

3. Dickstein et al. *Eur Heart J* 2008;29:2388-442

4. Korda, et al. *BMC Health Serv Res.* 2017;21;17(1):220.

5. Krumholz et al. *Arch Intern Med* 1997;15799 – 105

6. Krumholz et al. *Circ Cardiovasc Qual Outcomes* 2009;2(5):407-13

7. Loehr et al. *Am J Cardiol* 2008;101:1016-22

8. Roger et al. *Circulation* 2012;125:32-220

9. Shahar, et al. *J Card Fail* 2004; 10(5):374-9

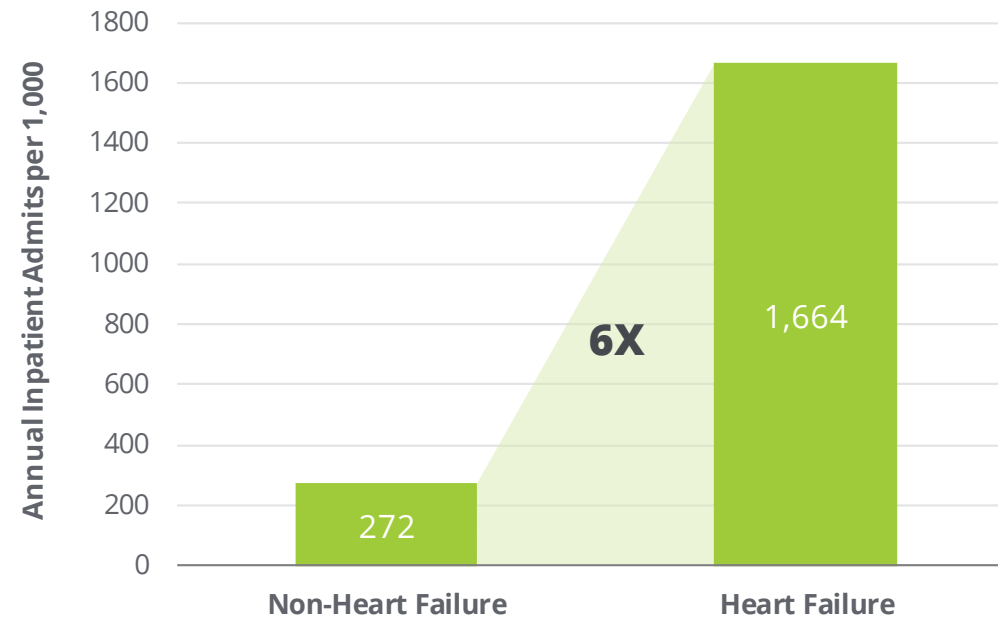
10. Whellan et al. *Circulation* 2010 Jan;3(1):33-40

# High Economic Burden of Heart Failure

Heart failure costs ~\$123 billion annually, representing 33% of total Medicare budget<sup>1,2</sup>

Heart failure is the most frequent diagnosis for hospitalized Medicare patients in the US<sup>1,2</sup>

## Inpatient Admission Rates for HF Patients 6X Higher than Non-HF Patients<sup>1</sup>



1. Milliman Analysis of Medicare 5% Sample 2011-2012 (2012 index year, 2011 look back year)

2. Milliman Analysis of Medicare 5% Sample (2014 index year, 2013 look back year) and Office of the Actuary 2016 Board of Trustees Report. The costs only include Part A & B costs

# Significant Unmet Need in HFrEF

## Proprietary market research suggests need for novel therapy



### Market research suggests need for novel therapy

Physicians say newly approved therapies have prolonged survival, decreased hospital visits, but still **see need for other therapies that reduce mortality**



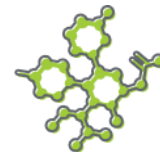
### Drugs that do not affect renal function

Most physicians recognize negative effect therapies such as aldosterone antagonists have **on renal function**



### Drugs that do not affect BP

BP often limiting factor for up titration and therapy initiation  
Need efficacious drugs **that do not result in hypotension**



### Drugs that enhance cardiac performance

Need drugs that target **novel/more specific molecular targets**  
Need targets other than the neurohormonal pathway;



### Disease modifying therapies

Need drugs that safely enhance contractility  
Increased EF most frequently mentioned desired measure



### Drugs that increase QoL

Patient management will improve **with drugs that increase QoL**  
Patient QoL decreases as they lose the ability to perform daily tasks

# Significant Unmet Need in HCM

## Current therapies do not target underlying disease



### HCM is an inherited cardiovascular disease

1 in 500 have genetic mutation  
1 in 3200 have HCM  
Subset of patients have progressive symptoms, atrial fibrillation, stroke, sudden death



### Surgical intervention not permanent solution

Invasive therapy to reduce septal thickness is effective  
Surgical myectomy or percutaneous ablation

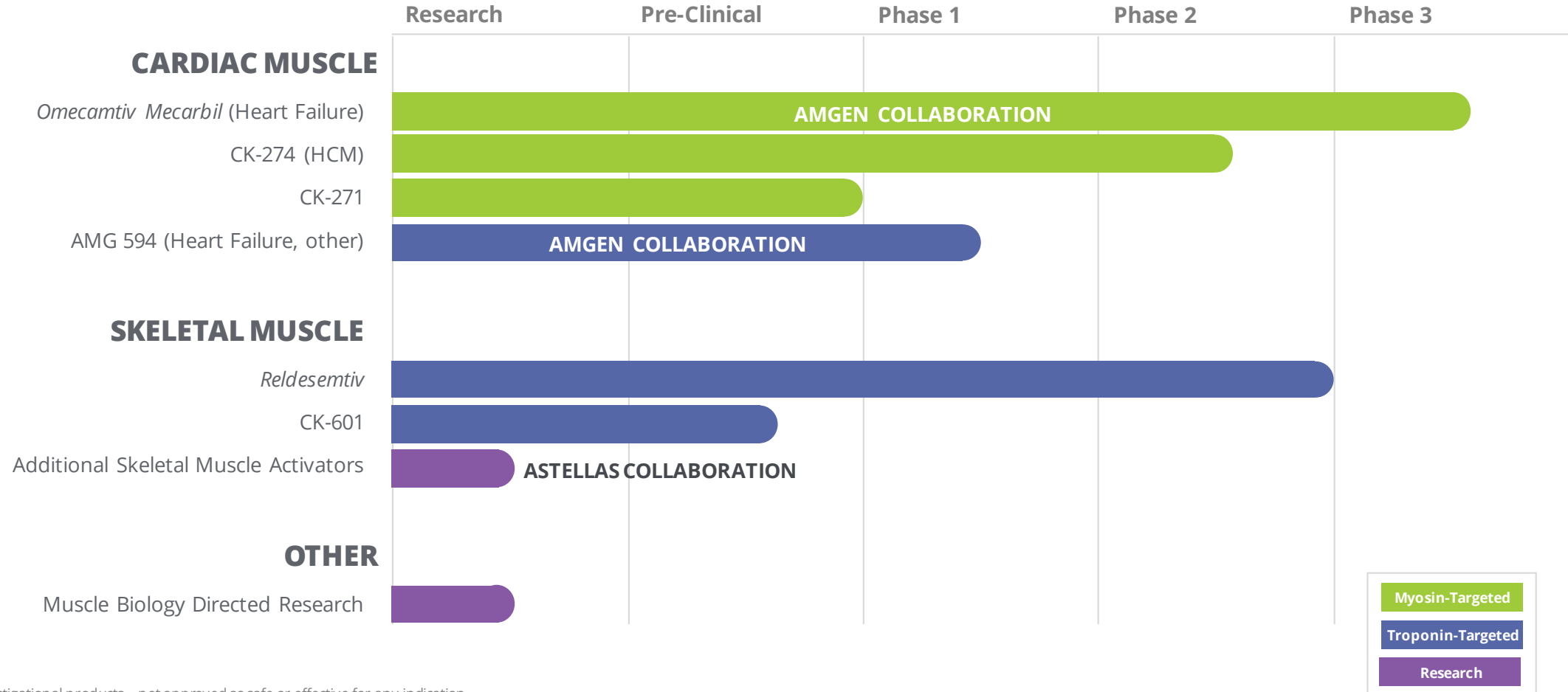


### Current medical therapy does not target underlying disease

Indirect mechanisms of action with systemic side effects  
Variable efficacy, often inadequate



# Pipeline of Novel Muscle-Directed Drug Candidates



*Sarcomere Directed Drug Development*

# CARDIAC MUSCLE

*Omecamtiv Mecarbil*

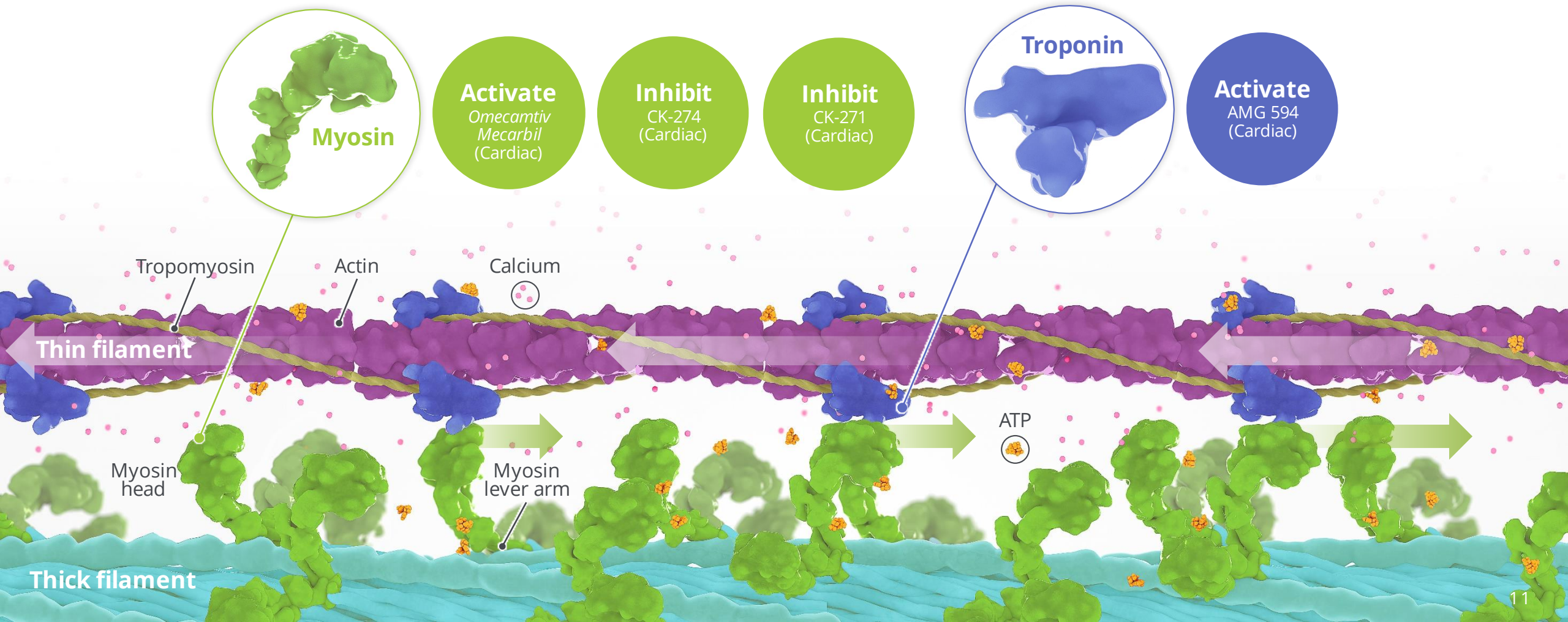
AMG 594

CK-274, CK-271

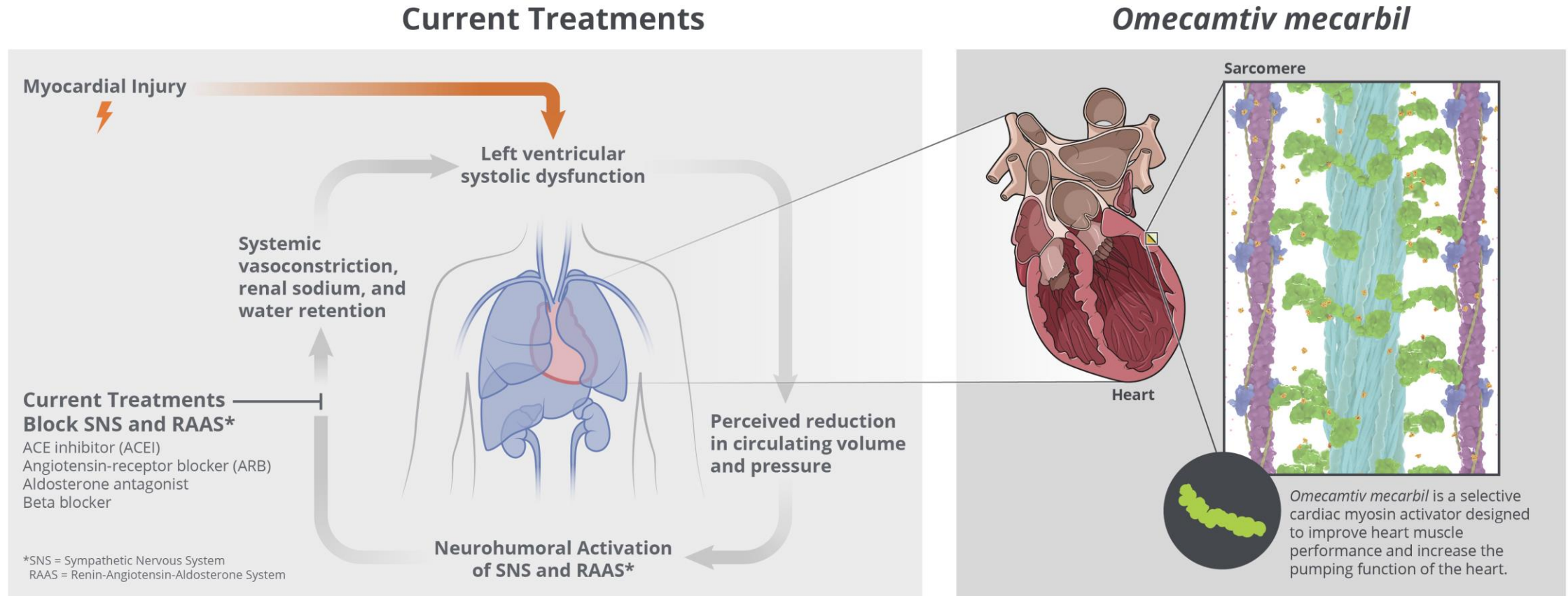
# Sarcomere Directed Drug Development

## Cardiac muscle

The sarcomere is a molecular structure found in skeletal and cardiac muscle that enables cardiac myocytes to contract and generate force

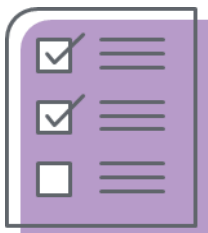


# Omecamtiv Mecarbil: Novel Mechanism Approach



# Omecamtiv Mecarbil: Robust Clinical Trials Program

Over 10,000 patient-years of exposure to *omecamtiv mecarbil*



11

Phase 1 Studies

7

Phase 2 Studies



324

Subjects Enrolled

Well characterized safety, tolerability and PK/PD data

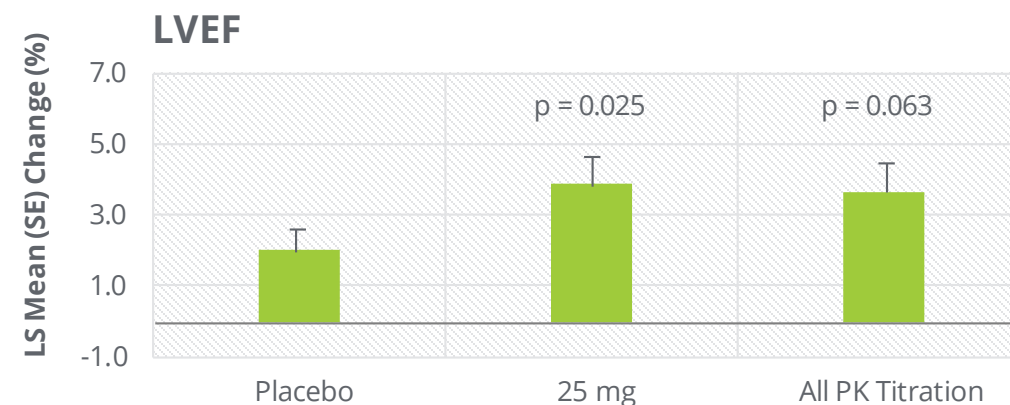
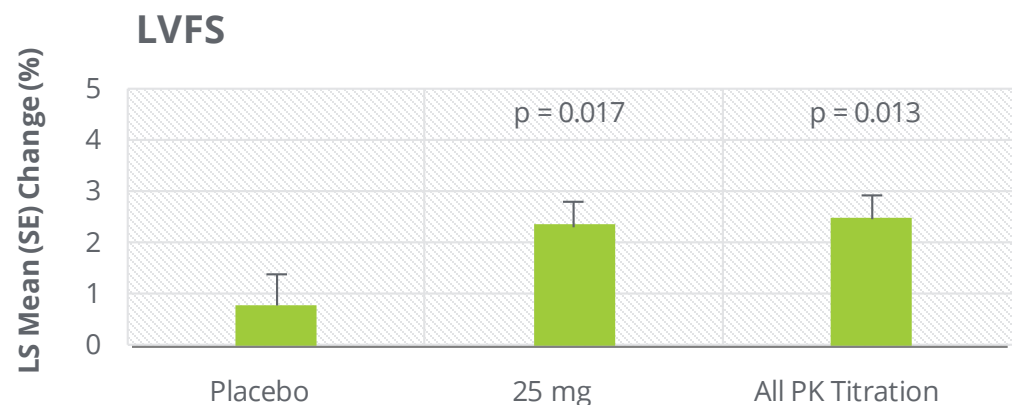
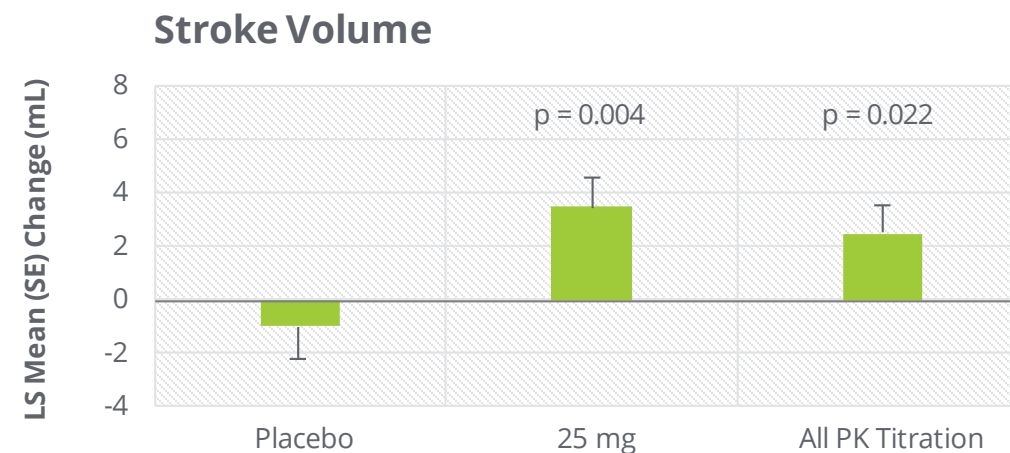
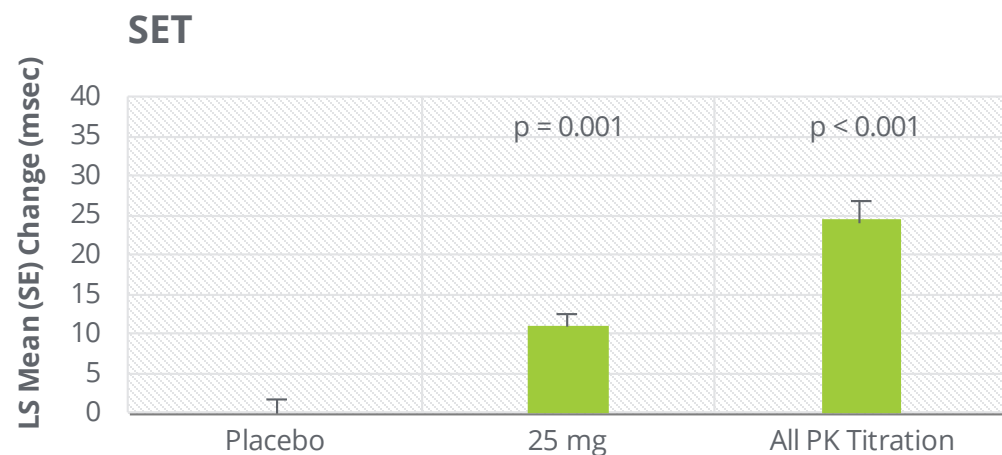
1,414

Subjects Enrolled

COSMIC-HF showed statistically significant improvements in measures of cardiac function

# Dose-Dependent Increases in Cardiac Performance

## Pharmacodynamic results from COSMIC-HF

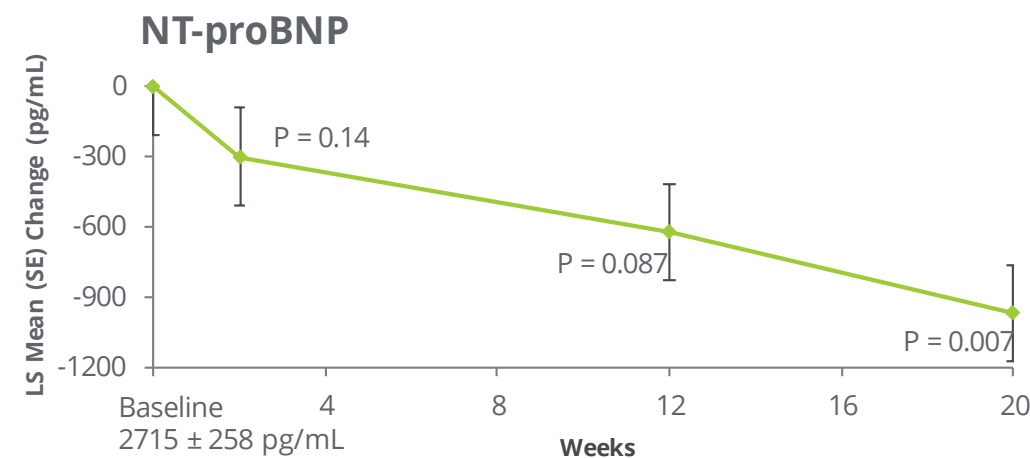
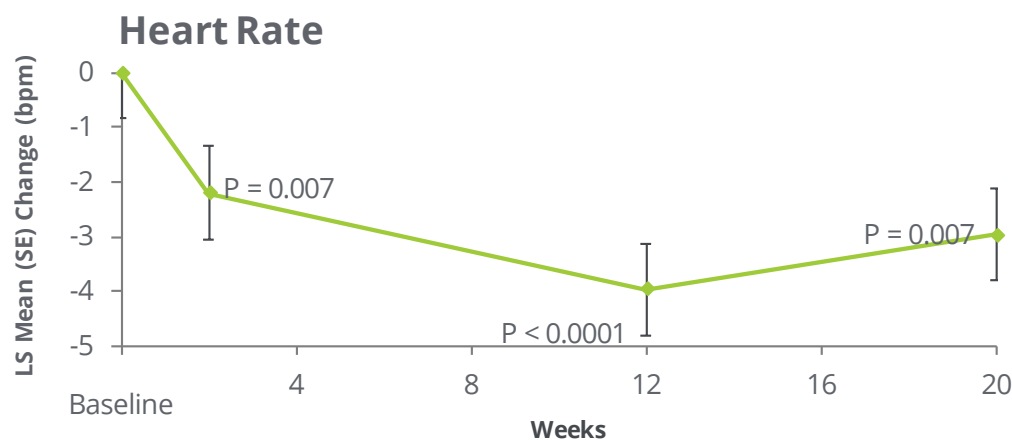
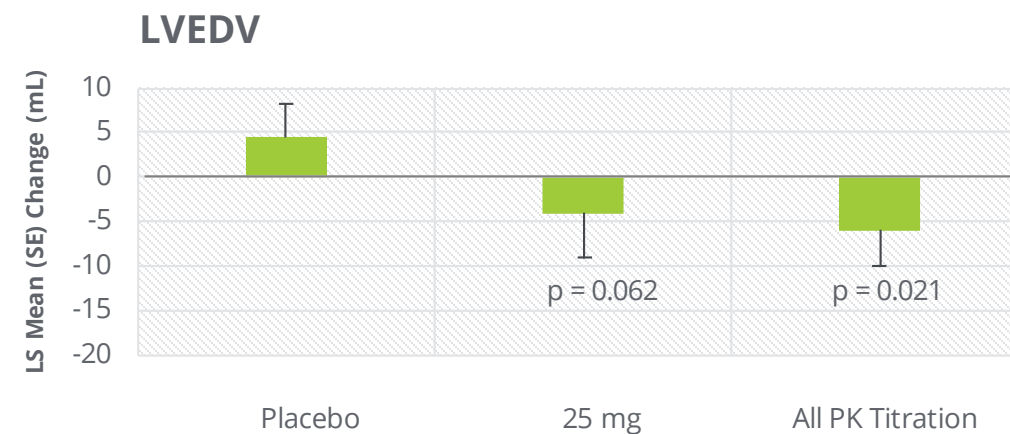
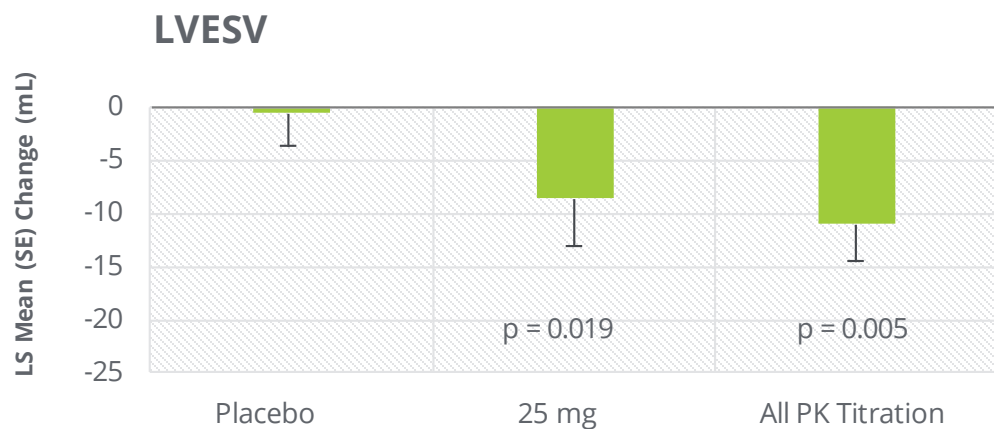


LVEF, left ventricular ejection fraction; LVFS, left ventricular fractional shortening;  
SE, standard error; SET, systolic ejection time ; all p values are nominal without multiplicity adjustment.



# Decreases in Physiology & Cardiac Risk

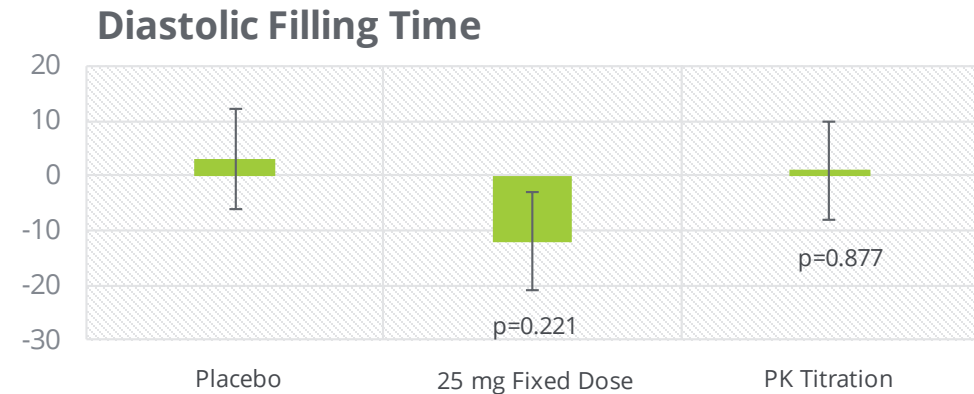
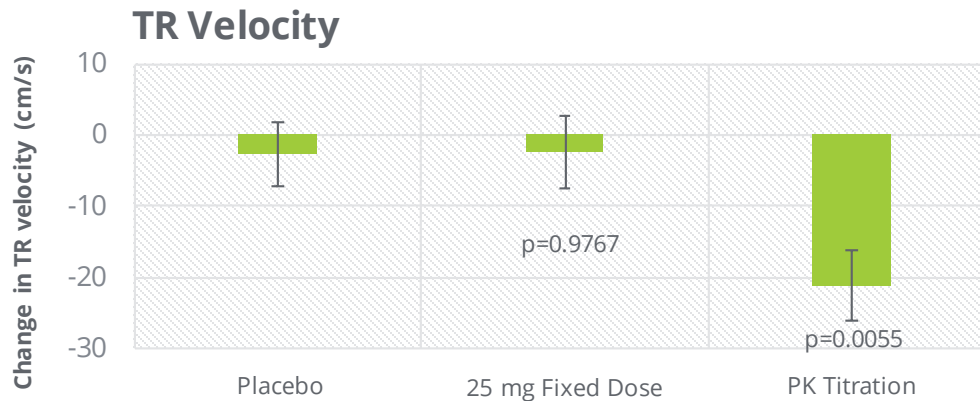
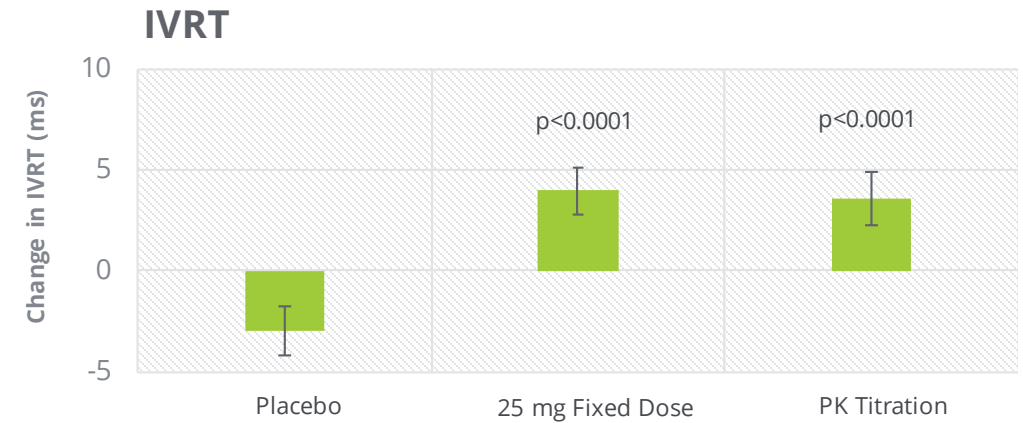
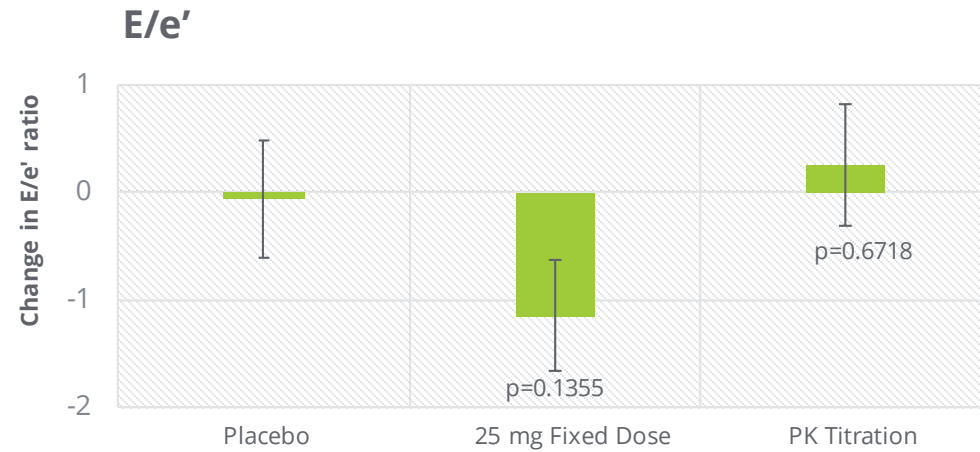
Reductions in heart volume, oxygen demand & wall stress in COSMIC-HF



LVESV left ventricular end systolic volume; LVEDV left ventricular end diastolic volume  
All p values are nominal without multiplicity adjustment

# Neutral or Improved Measures of Diastolic Function

## Improved systolic function with no negative impact on diastolic function



IVRT=isovolumic relaxation time  
TR=tricuspid regurgitation

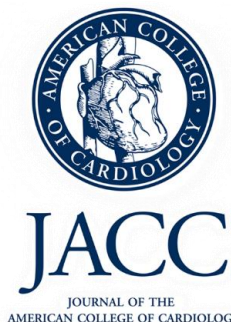


# Prognostic Implications: NT-proBNP and Remodeling

## Studies demonstrate correlation with cardiovascular outcomes

Patients in PARADIGM-HF who had significant reductions in NT-proBNP had lower rates of CV death or heart failure hospitalization<sup>1</sup>

Meta-analysis of drug/device therapies demonstrated association between LV remodeling and longer-term effects on mortality in patients with LVD<sup>2</sup>

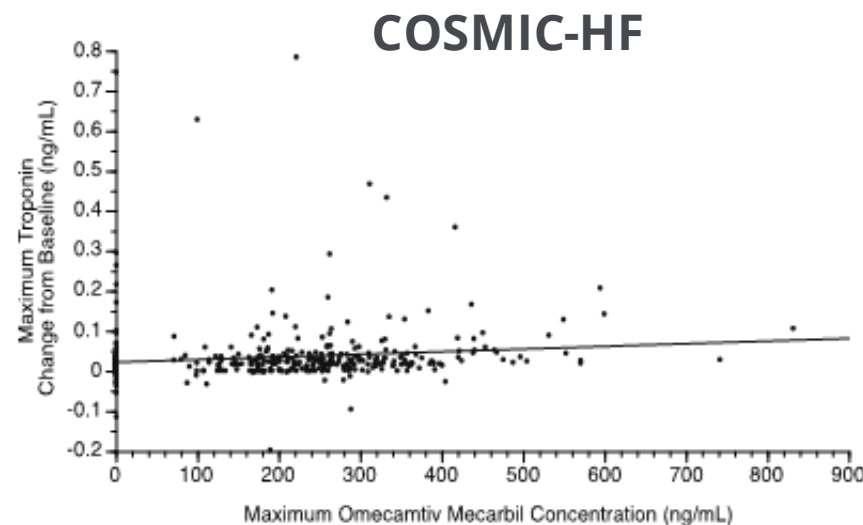
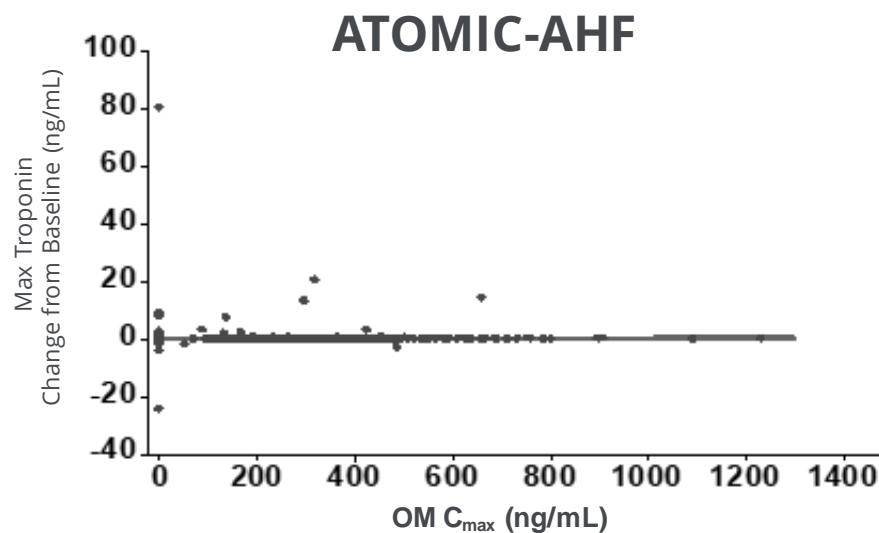


1. Zile et al. JACC 2016;68(22):2425-2436

2. Kramer et al. JACC 2010;56(5):392-406

# Troponins: Small Increases, Unrelated to Exposures of *Omecamtiv Mecarbil*

Baseline troponin levels were above the diagnostic limit for myocardial infarction (0.04 ng/mL) for >50% of patients in ATOMIC-AHF and ~25% in COSMIC-HF



Events of increased troponin (n=278 across all treatment groups) were independently adjudicated and none were determined to be myocardial ischemia or infarction.<sup>1</sup>

Baseline Troponin Levels (ng/mL)	ATOMIC-AHF	Pooled Placebo	OM Cohort 1	OM Cohort 2	OM Cohort 3
	Median	0.044	0.060	0.044	0.056
	COSMIC-HF	Placebo	25 mg BID	All PK Titration	All OM
	Q1, Q3	0.016, 0.041	0.016, 0.039	0.016, 0.042	0.016, 0.040

1. Teerlink, et al. The Lancet 2016; 2895-2903

# Pivotal Phase 3 Trial Completed Enrollment

**GALACTIC-HF continuing following second, final planned interim analysis**



Topline results expected in Q4 2020

## Overview

Enrolled 8,256 patients at ~1,000 sites in 35 countries

## Primary Endpoint

Composite of time to cardiovascular (CV) death or first HF event\*, whichever occurs first

## Secondary Endpoints

- Time to CV death
- Change in Kansas City Cardiomyopathy Questionnaire Total Symptoms Score (KCCQ TSS) from baseline to Week 24
- Time to first HF hospitalization
- Time to all-cause death

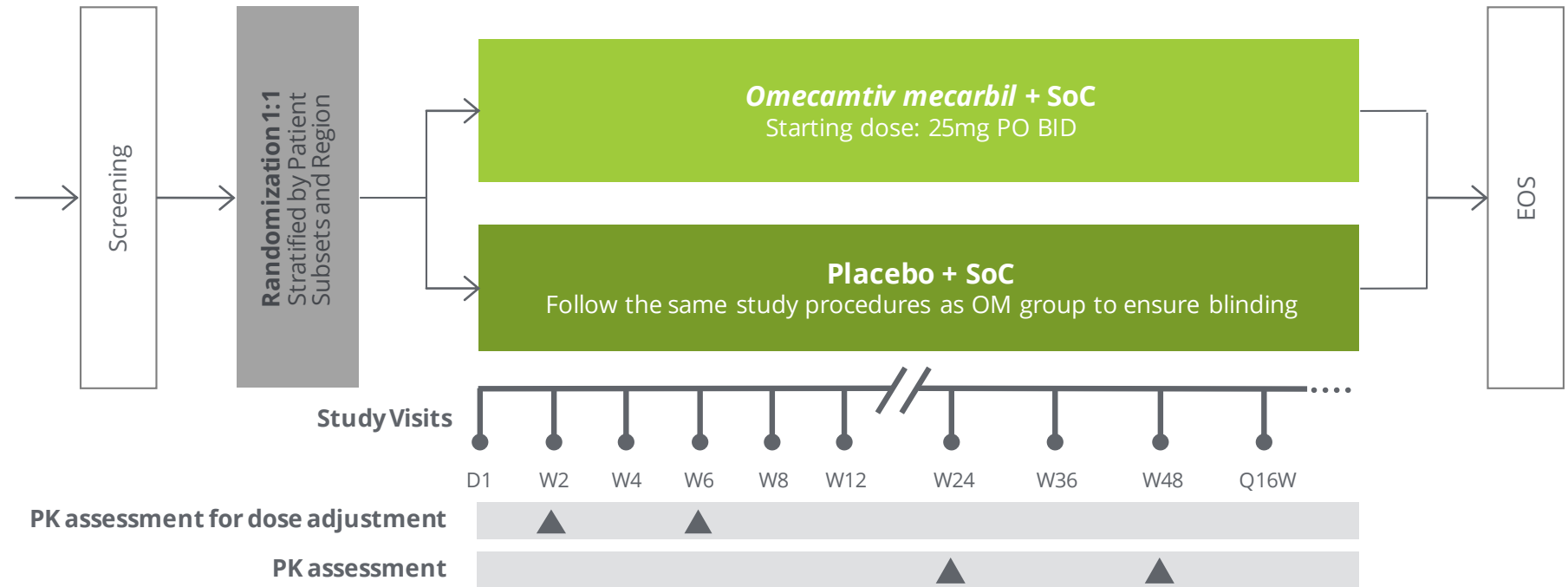
## Key Design Points

- Dose optimization based on trough concentration of *omecamtiv mecarbil* at 2 weeks and 6 weeks
  - Starting Dose = 25 mg BID
  - Escalation (or not) at Week 4 to 37.5 mg or 50 mg BID based on plasma concentration of *omecamtiv mecarbil* at Week 2
  - Recheck at Week 6, adjust dose downward if necessary
- High risk patients enrolled from inpatient and outpatient settings
  - Patients enrolled from time of hospitalization to within 1 year of discharge
  - Approximately 25% of patients were hospitalized at randomization
- Designed to provide 90% statistical power to assess risk of CV death
  - Accrual of 1,590 CV deaths provides 90% power to detect hazard ratio of 0.8 for CV death
  - Primary composite endpoint expected to have >99% statistical power

\*An HF event defined as the presentation of the subject for an urgent, unscheduled clinic/office/ED visit, or hospital admission, with a primary diagnosis of HF, where the patient exhibits new or worsening symptoms of HF on presentation, has objective evidence of new or worsening HF, and receives initiation or intensification of treatment specifically for HF (Hicks et al, 2015). Changes to oral diuretic therapy do not qualify as initiation or intensification of treatment.

# Clinical Trial Overview

Chronic HFrEF patients currently hospitalized for a primary reason of HF or with history of hospitalization or ER/ED admission for a primary reason of HF within 1 year



# GALACTIC-HF: Design Paper & Interim Analyses



- **Passed first interim analysis: Q1 2019**
  - Assessed futility only (HR>1.0)
  - Triggered at 1/3 of target 1,590 deaths
- **Passed second interim analysis: Q1 2020**
  - Assessed futility & superiority
  - Triggered at 2/3 of target 1,590 deaths
  - Superiority: p-value for efficacy <0.0005 (one-sided alpha)



**JACC**  
Heart Failure



# Baseline Characteristics: High Risk Population

- 8,256 patients enrolled in 35 countries
- Population at high risk for cardiovascular events despite being well-treated on standard of care
  - Inpatient population: **25%**
  - Time from most recent HF hospitalization/ED visit (months), median (Q1-Q3): **2 (1-5)**
  - NT-proBNP, median (Q1-Q3): **1,998 pg/mL (990-4,078)**
  - LVEF, mean: **27%**
  - ENTRESTO® use: **19%**

	Overall (N=8,256)	Inpatient (N=2,083)	Outpatient (N=6,173)
Time from most recent HF hospitalization/ ED visit (months), median (Q1-Q3)	2 (1-5)	-	3 (2-6)
Age (years), mean (SD)	65 (11)	65 (11)	64 (11)
Male, %	79	80	78
White, %	78	82	76
LVEF (%), mean (SD)	27 (6)	27 (6)	27 (6)
NYHA Class II/III/IV, %	53/ 44/ 3	37/ 57/ 6	59/ 39/ 2
NT-proBNP (pg/mL), median (Q1-Q3)	1998 (990-4078)	2509 (1240-5133)	1884 (923-3772)
Ischemic Heart Disease Etiology, %	55	56	54
KCCQ Total Symptom Score, mean (SD)	66 (25)	53 (25)	71 (23)
Atrial Fibrillation or Flutter History, %	42	48	40
Chronic Kidney Disease, %	36	39	35
eGFR (mL/min/1.73m <sup>2</sup> ), median (Q1-Q3)	59 (44-74)	54 (41-70)	60 (45-75)
SBP (mmHg), mean (SD)	117 (15)	114 (14)	117 (16)
ACEi, ARB or ARNi, %	87	83	88
ARNi (ENTRESTO®) %	19	14	19
Beta Blocker, %	94	93	95
MRA, %	77	81	76
Diuretics other than MRAs, %	90	92	89
Digitalis Glycosides, %	17	17	17
SGLT2 Inhibitors, %	3	3	3



# Comparing Patients in Large Heart Failure Trials

Patients in GALACTIC-HF are at higher risk for HF-related events than patients in PARADIGM-HF and DAPA-HF, but are not as high risk as those in VICTORIA

	GALACTIC-HF (N=8,256)	VICTORIA (N=5,050)	PARADIGM-HF (N=8,339)	DAPA-HF (N=4,744)
Age (y, mean (SD))	65 (11)	67.3 (12.2)	63.8 (11.4)	66 (11)
Male	6,522 (78.9%)	3,842 (76.1%)	6,565 (78.0%)	3,635 (76.6%)
Race				
White	6,358 (77.0%)	3,239 (64.1%)	5,544 (65.7%)	3,333 (70.2%)
Black or African American	561 (6.7%)	249 (4.9%)	428 (5.1%)	226 (4.7%)
Asian	710 (8.6%)	1,132 (22.4%)	1,509 (17.9%)	1,109 (23.3%)
Other	627 (7.6%)	430 (8.5%)	918 (11.0%)	76 (1.6%)
Geographic Region				
Eastern Europe	2,705 (32.7%)	1,694 (33.5%)	2,826 (33.5%)	1,604 (33.8%)
Western Europe	1,921 (23.3%)	889 (17.6%)	2,051 (24.3%)	550 (11.6%)
Asia Pacific	670 (8.1%)	1,183 (23.4%)	1,487 (17.6%)	1,096 (23.1%)
Latin and South America	1,575 (19.1%)	724 (14.3%)	1,433 (17.0%)	816 (17.2%)
North America	1,386 (16.8%)	560 (11.1%)	602 (7.1%)	678 (14.3%)
BMI (kg/m <sup>3</sup> mean (SD))	28.5 (6.0)	27.8 (5.9)	28.2 (5.5)	28.1 (6.0)
Ejection fraction at screening (% mean (SD))	26.6 (6.3)	28.9 (8.3)	29.5 (6.2)	31.1 (6.8)
Systolic blood pressure (mmHg, mean (SD))	116.5 (15.3)	121.3 (15.7)	121.0 (15.0)	121.9 (16.3)
Diastolic blood pressure (mmHg, mean (SD))	71.6 (12.1)	72.8 (11.1)	74.0 (N/A)	74 (N/A)
Concomitant Medications				
ACE-I or ARB	5,803 (70.3%)	3,700 (73.4%)	8,339 (100%)	3,986 (83.6%)
Beta blocker	7,763 (94.0%)	4,691 (93.1%)	7,811 (93.6%)	4,558 (96.0%)
MRA	6,363 (77.1%)	3,545 (70.3%)	4,671 (55.3%)	3,370 (71.0%)
ARNI sacubitril/valsartan	1,595 (19.3%)	731 (14.5%)	-	508 (10.7%)
ICD	2,611 (31.6%)	1,399 (27.8%)	1,243 (14.9%)	1,242 (26.1%)
Biventricular pacemaker / Cardiac Resynchronization	1,153 (14.0%)	739 (14.7%)	574 (6.8%)	354 (7.4%)
eGFR at Rand'n (mL/min/1.73m <sup>2</sup> , median (25 <sup>th</sup> , 75 <sup>th</sup> ))	58.8 (44.1-74.1)	58.4 (31.2-77/1)	68.0 (N/A)	65.7 (N/A)
NT-proBNP at Screening (pg/ml, median (25 <sup>th</sup> , 75 <sup>th</sup> ))	1998 (990-4078)	2816 (1556-5314)	1,608 (886-3,221)	1,428 (857-2,649)
MAGGIC Risk Score (median (25 <sup>th</sup> , 75 <sup>th</sup> ))	23.0 (19.0-28.0)	23.0 (19.0-28.0)	20.0 (16.0-24.0)	N/A
NYHA Class at Baseline				
Class II	4,376 (53.0%)	2975 (59.0%)	5,919 (70.1%)	3,203 (67.5%)
Class III	3,633 (44.0%)	2003 (39.7%)	2,018 (23.9%)	1,498 (31.6%)
Class IV	248 (3.0%)	66 (1.3%)	60 (0.7%)	43 (0.9%)

# Second Phase 3 Clinical Trial Underway

## Investigating effect of *omecamtiv mecarbil* on exercise tolerance



Trial will enroll patients in 9 countries in North America and Europe

### Primary Endpoint

Change in peak VO2 on CPET from baseline to Week 20

### Second Endpoints

- Change in total workload during CPET from baseline to Week 20
- Change in ventilatory efficiency (VE/VCO2 slope) during CPET from baseline to Week 20
- Change in average daily activity units measured over 2 weeks from baseline to Week 18-20

### Exploratory Endpoints

- Change from baseline to Week 20 in oxygen uptake efficiency slope (VO2/logVE slope), ventilatory threshold (by the V-slope method), VO2 recovery kinetics, percent predicted pVO2, and exercise duration
- Change from baseline in average daily activity units at Week 6-8 and Week 12-14
- Change from baseline in KCCQ Total Symptom Score and sub-domains from baseline to Week 20

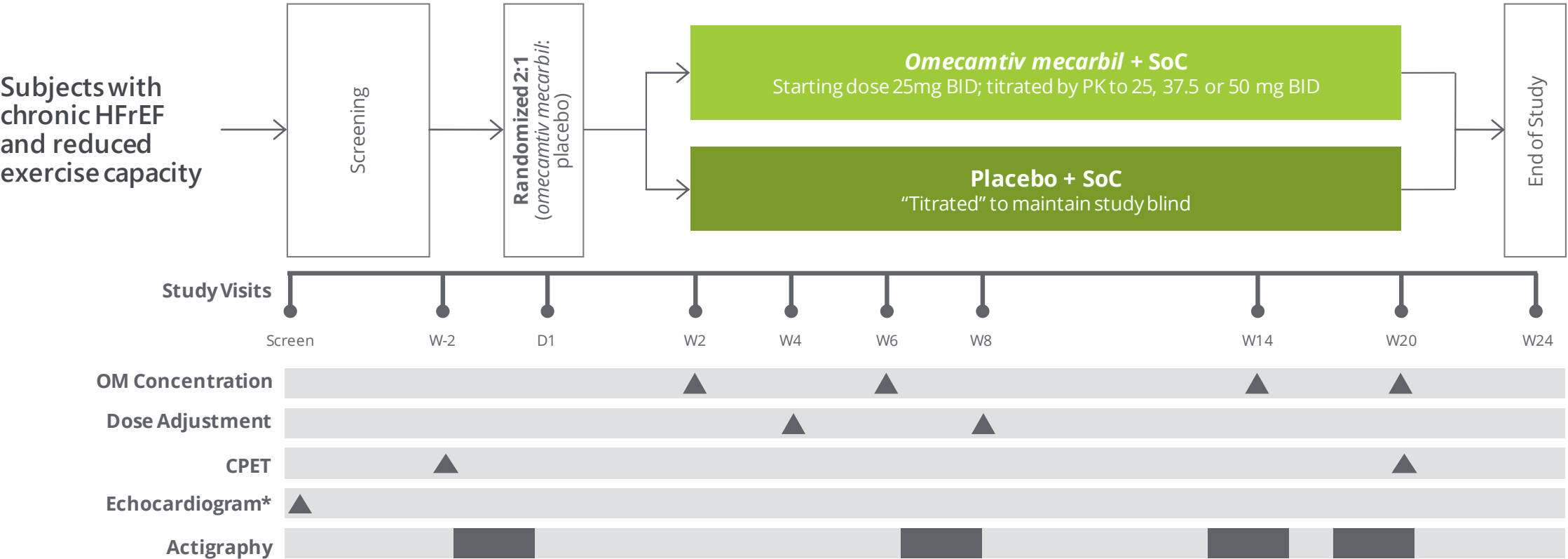
### Key Design Points

- Designed to enroll approximately 270 patients
- 20 weeks of treatment
- 90% power
- Patients must:
  - Have LVEF  $\leq 35$  percent
  - Be New York Heart Association (NYHA) heart failure class II or III
  - Have reduced exercise capacity compared to age matched controls
- Patients randomized 2:1 to *omecamtiv mecarbil*
- Starting dose at 25 mg twice daily, titrated to 25, 37.5 or 50 mg twice daily based on the same PK-guided dosing regimen used in GALACTIC-HF

VO2 = Oxygen Uptake; CPET = Cardio-Pulmonary Exercise Testing; VE = Ventilatory Efficiency

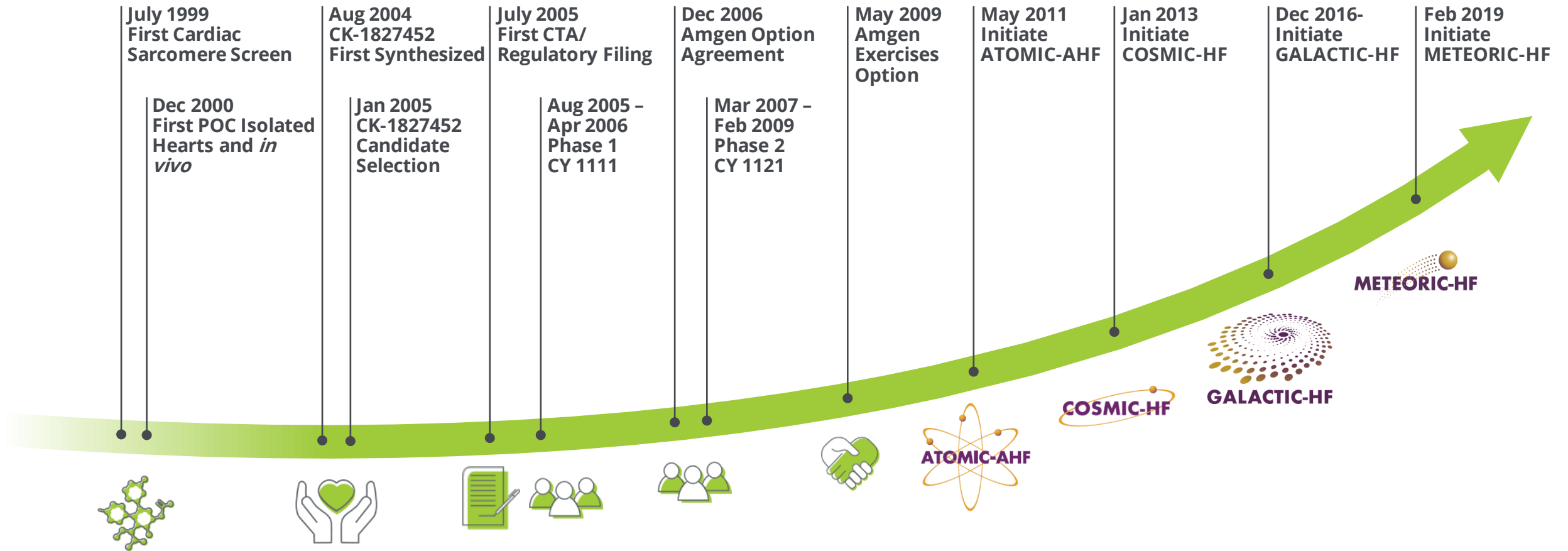


# Clinical Trial Overview



\*Screening echocardiogram is not required if an appropriate LVEF assessment has been performed within one year

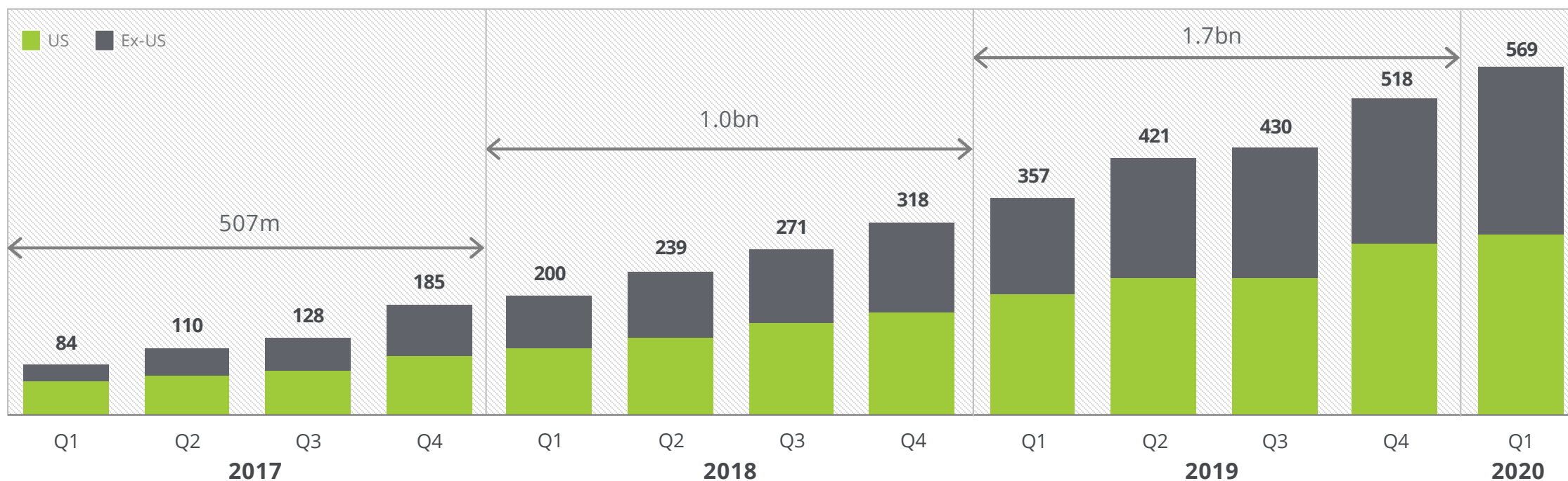
# Omecamtiv Mecarbil: Pivotal Phase 3 Results Q4 2020



# Commercial Opportunity for New Heart Failure Therapy

Q1 2020 sales increased 62% year over year; on track to reach \$2-3 billion in 2020

Entresto® Global Product Sales (M)



\*As with all products in Phase 3, the product profile achieved by *omecamtiv mecarbil* in GALACTIC-HF is required to provide a better understanding of the expected revenue.  
Source: Novartis public quarterly results presentations

# Commercial Readiness for *Omecamtiv Mecarbil*

Multiple workstreams in progress to prepare for successful commercial launch



Educate heart failure market



Assess impact for value proposition



Determine areas of differentiation for HCPs



Cultivate advocacy for heart failure patients



# Collaborations & Agreements



## Amgen Collaboration

Purchase Option: 2006  
Exercise Option Ex-Japan: 2009  
Expanded to Include Japan/Purchase Equity: 2013  
**Received >\$220M over 13 Years**

**Amgen** responsible for development and commercialization subject to Cytokinetics' participation rights\*

**Cytokinetics** could earn over \$600 mm in milestone payments

### Commercialization:

- Cytokinetics may receive escalating double-digit royalties
- Cytokinetics to co-fund Phase 3 development program
- Co-fund enables co-promote NA
- Cytokinetics reimbursed for certain sales force activities



## Royalty Monetization

**Royalty Pharma paid \$100M for 4.5% royalty on worldwide sales of *omecamtiv mecarbil*: 2017**

**Cytokinetics** gains right to co-promote *omecamtiv mecarbil*, if approved, in institutional care settings in North America, with reimbursement from Amgen for certain sales force activities

**Joint commercial** operating team responsible for commercialization program

- Royalty rate may increase up to additional 1% associated with timing of US approval
- Cytokinetics agreed to exercise option to co-invest \$40M in Ph 3 development program in exchange for up to incremental 4% royalty on increasing worldwide sales outside of Japan
- Cytokinetics retains right to receive >\$600M in additional potential milestone payments and escalating double-digit royalties that may exceed 20% on tiered worldwide sales outside Japan; lower royalty rate in Japan

\*Servier has a sub-license from Amgen to commercialize *omecamtiv mecarbil* in Europe and certain other countries.

# AMG 594: Cardiac Troponin Activator

Advancing through Phase 1: Potential for HFrEF and other indications



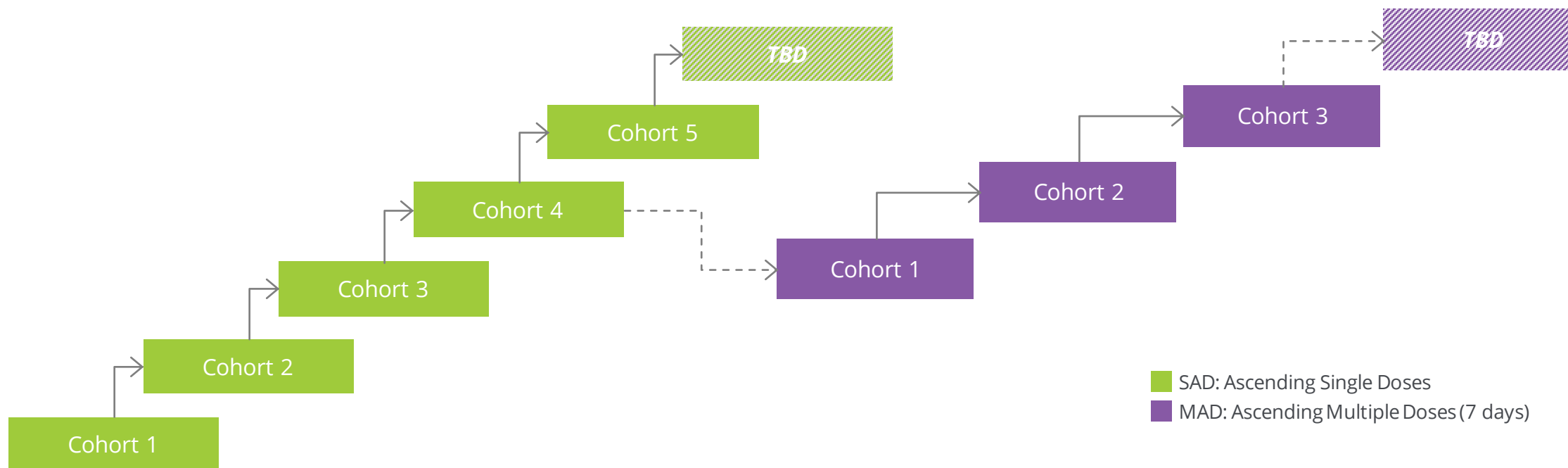
- Intended to improve ventricular systolic function in patients with heart failure
- Preclinical results support the potential for best-in-class safety and efficacy
- Projected once daily dosing
- Potential application for patients with distinct types of ventricular dysfunction and heart failure:
  - Heart failure with reduced ejection fraction (HFrEF)
  - Genetic dilated cardiomyopathy
  - Pulmonary hypertension with right ventricular heart failure

# AMG 594: Nested SAD and MAD in Healthy Subjects

## Randomized, placebo-controlled, double-blind, multi-part, single center study

- Part 1: 5 ascending single oral doses (SAD)
- Part 2: 3 ascending multiple oral doses (MAD)
- ~64 healthy subjects overall

Objectives	Endpoints
Safety and tolerability	AEs, laboratories, cardiac markers, ECGs
Pharmacokinetics	$C_{\max}$ , $T_{\max}$ , AUC
Pharmacodynamics	LVEF, LVFS, LVOT-VTI, SET



# CK-274: Next-In-Class Cardiac Myosin Inhibitor

## Potential treatments for patients with HCM



- Discovered by company scientists independent of collaborations
- Selective allosteric inhibitor of cardiac myosin
- Potential *in vivo* pharmacodynamic advantages related to distinctive binding site
- No inhibition of smooth muscle myosin observed
- Clear pharmacokinetic/pharmacodynamic (PK/PD) relationship observed
- Projected once daily dosing to reach steady state rapidly in patients
- Shallow dose response curve translated to favorable therapeutic window in healthy volunteers



CK-274 was well tolerated in healthy participants: no SAEs\*

## 33

# CY 6011: MAD Pharmacokinetic Parameters

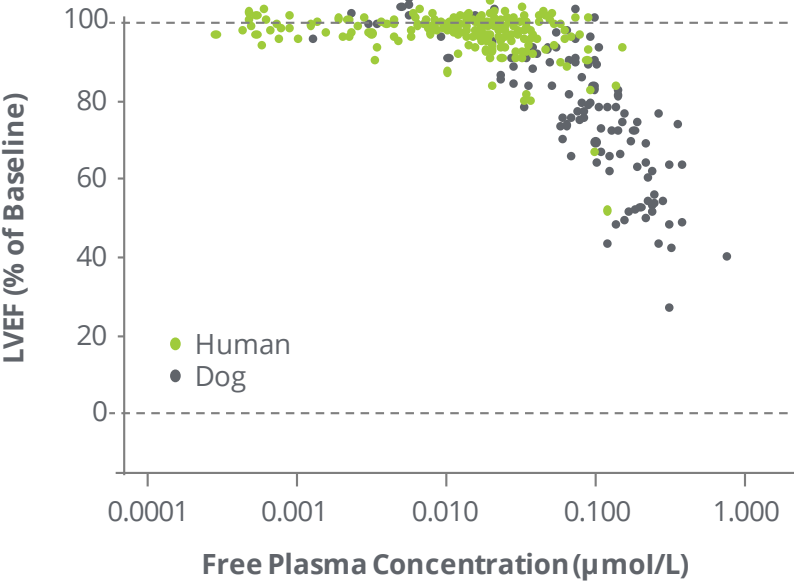
Half-Life of CK-274 at Steady-State was ~81 hours (3.4 days) On Average

PK Parameter, Geometric Mean (%CV)*	Dose (n)	5 mg (6)	7.5 mg (6)	10 mg (6)
	C <sub>max</sub> (ng/mL)	69 (23.2%)	148 (39.5%)	141 (19.7%)
	t <sub>max</sub> (h)	2.75 (1.5–4)	1.0 (0.5–5)	2.5 (0.5–3)
	AUC <sub>24</sub> (ng•h/mL)	1,321 (23.0%)	2,518 (25.8%)	2,631 (22.8%)
	t <sub>1/2</sub> (h)	86.3 (11.9)	76.9 (14.5)	79.7 (14.1)
	AR	4.71	4.5	4.79

\*Except data for t<sub>max</sub> shown as median (minimum-maximum), and t<sub>1/2</sub> shown as the arithmetic mean (standard deviation).  
AR (accumulation ratio) calculated as (AUC<sub>24</sub> on Day 14 or 17)/(AUC<sub>24</sub> on Day 1).  
%CV = percent coefficient of variation; C<sub>max</sub> = maximum plasma concentration; AUC<sub>24</sub> = area under the plasma concentration curve;  
MAD = multiple ascending dose; t<sub>1/2</sub> = apparent plasma terminal elimination half-life; t<sub>max</sub> = time to maximum observed plasma concentration.

Shallow Exposure-Response Relationship Observed Preclinically Appears to Have Translated to Humans, May Enable Flexible Dose Optimization in Humans

PK/PD Relationship of CK-274 for Ejection Fraction (LVEF)

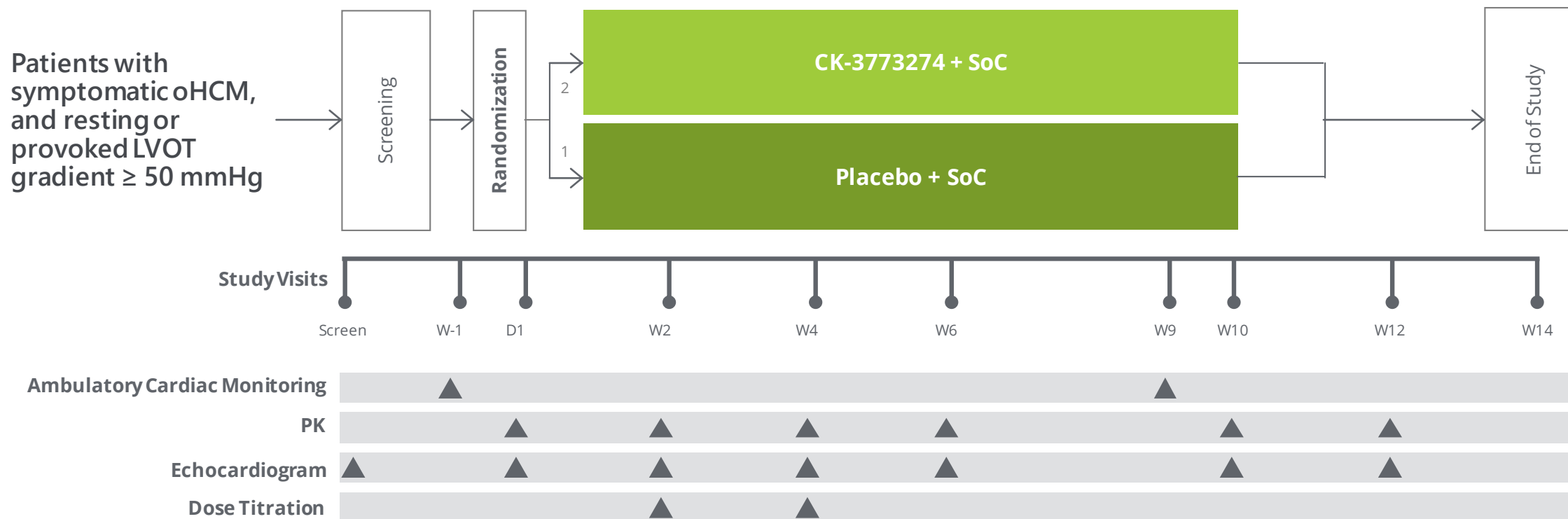


Graphs show LVEF as a function of exposure; data points represent observed values in dogs and humans.

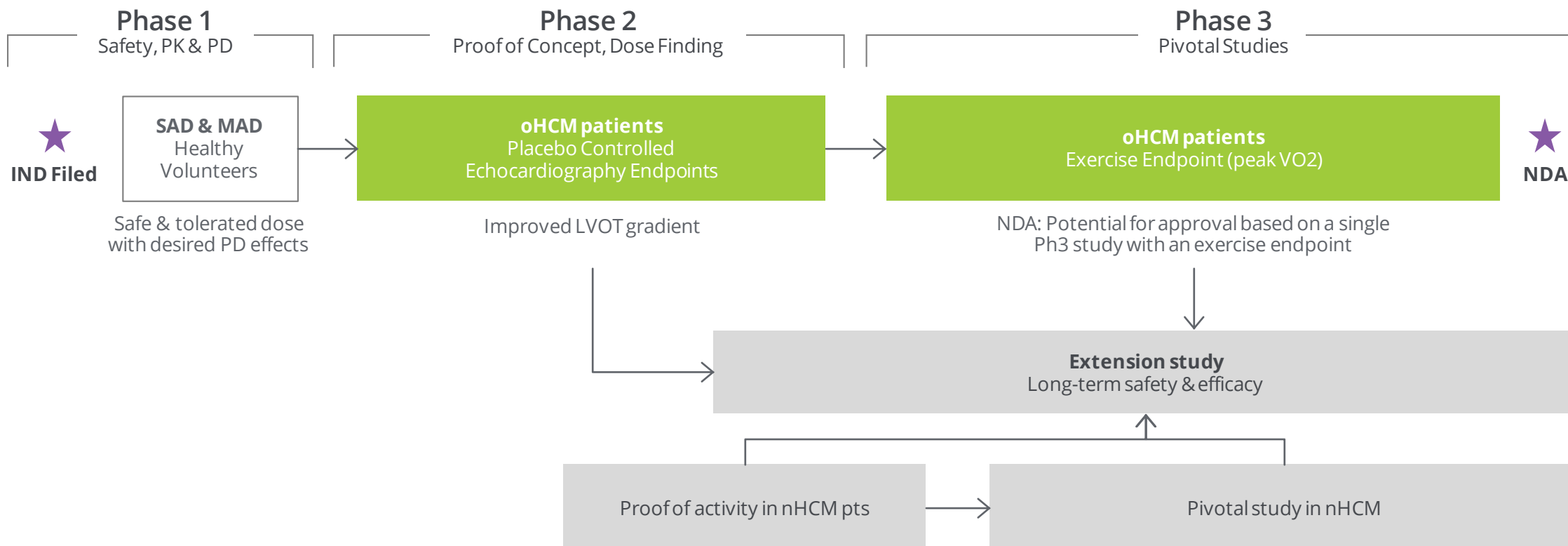
Decrease in LVEF as function of exposure is similar in humans and dogs.

# Phase 2 Clinical Trial Design

## Phase 2 clinical trial of CK-274



# CK-274: Clinical Development Plan for HCM



# Opportunity to Tap Intersection of HF & HCM Centers

- Situation**
- 49% account overlap between HF & HCM treatment centers represents:
  - 94% of total claim volume (923K of 980K claims)<sup>1</sup>

- Opportunity**
- Total of 2,000 treatment centers represent key targets for cross selling sales force
  - ~50% of addressable target accounts for *omecamtiv mecarbil* include HCM claims

## High HF Prevalence Aligns with HCM COEs



## Total: 5,742 accounts, 980K claims

### Overlap

Total: 2,802 accounts, 923K claims  
Inpatient only: 1,823 accounts, 375K claims



1. Some accounts have listed Charges (\$) and unlisted number of Claims or Primary Diagnoses (accounts with <11 "Total # of Claims" or "# Primary Diagnoses" are blank due to privacy). For these accounts with charges >\$100K, number of Claims or Primary Diagnoses have been updated to an average of 5.

*Sarcomere Directed Drug Development*

# **SKELETAL MUSCLE**

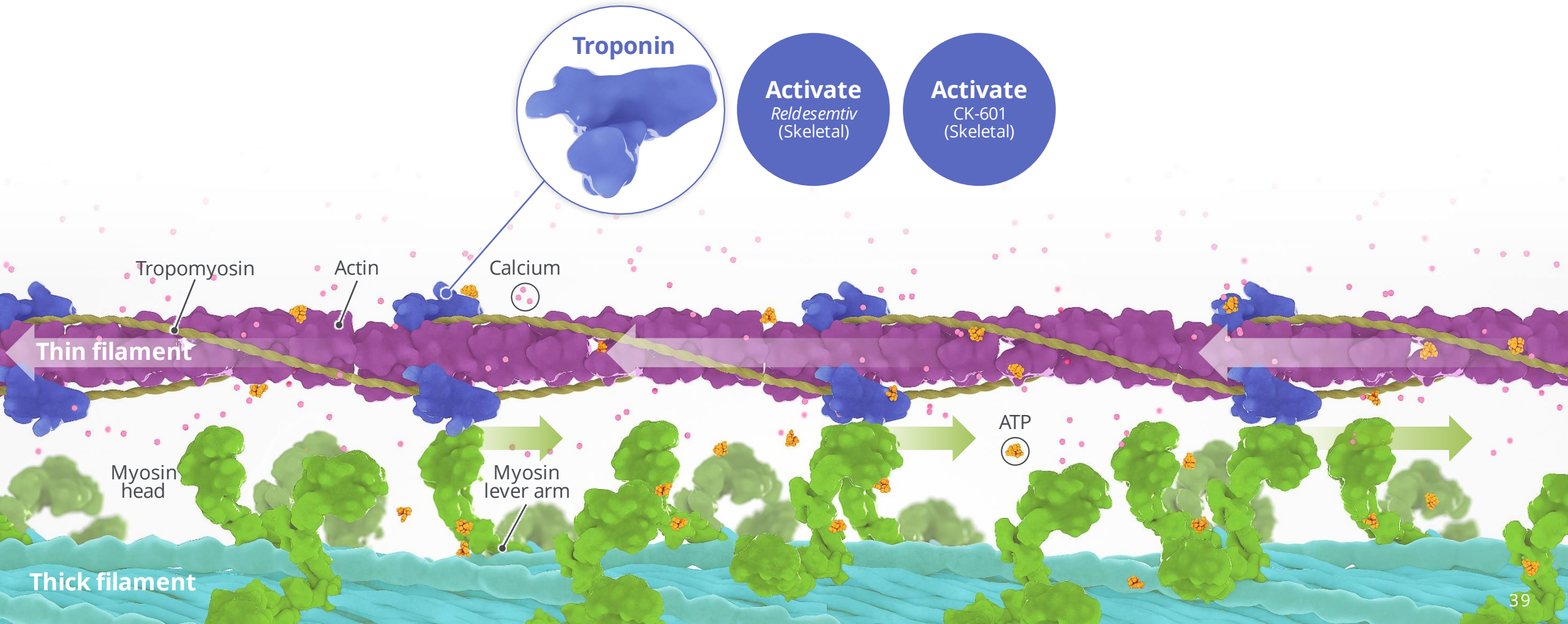
*Reldesemtiv*

CK-601

# Sarcomere Directed Drug Development

## Skeletal muscle

The sarcomere is a molecular structure found in skeletal and cardiac muscle that enables skeletal myocytes to contract and generate force

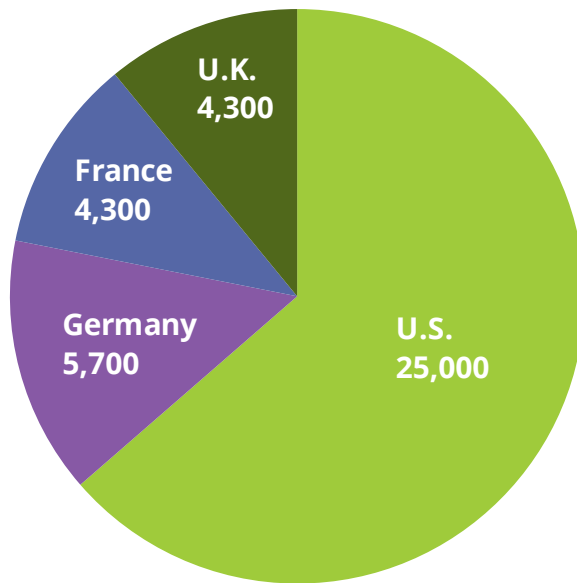




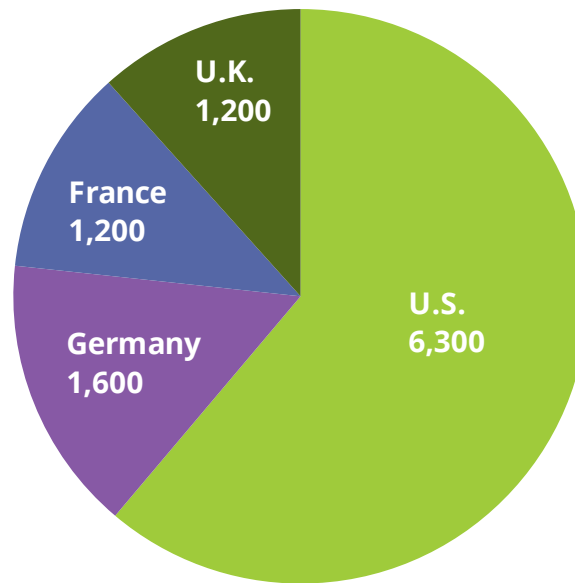
# Significant Unmet Need in ALS

## No approved muscle directed therapies

Prevalence\*



Incidence\*



- Average 3-5 year mortality
- Current therapies provide modest benefit
- Initial symptoms include: limb weakness, slurred speech, swallowing issues
- Average age at diagnosis is 55-65
- Death most commonly due to respiratory failure

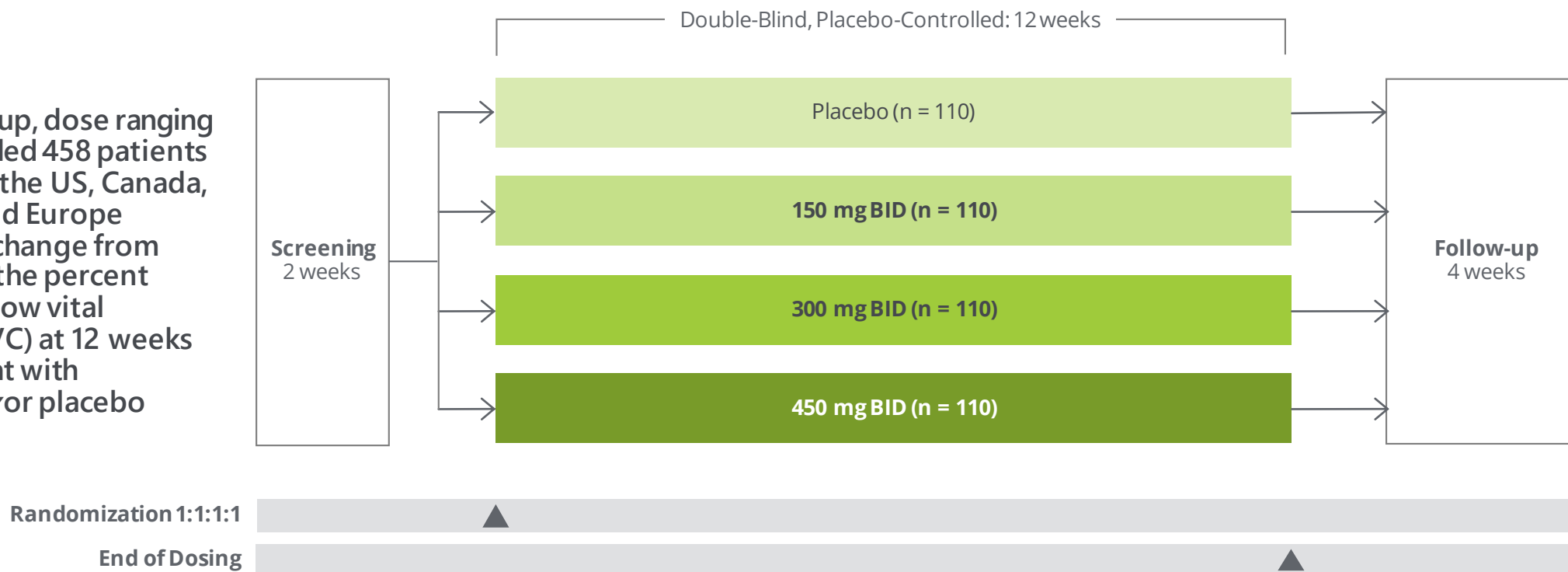
\*Cytokinetics estimates based on proprietary market research  
Source: NIH National Institute of Neurological Disorders and Stroke, ALS Fact Sheet



# Phase 2 Clinical Trial in ALS

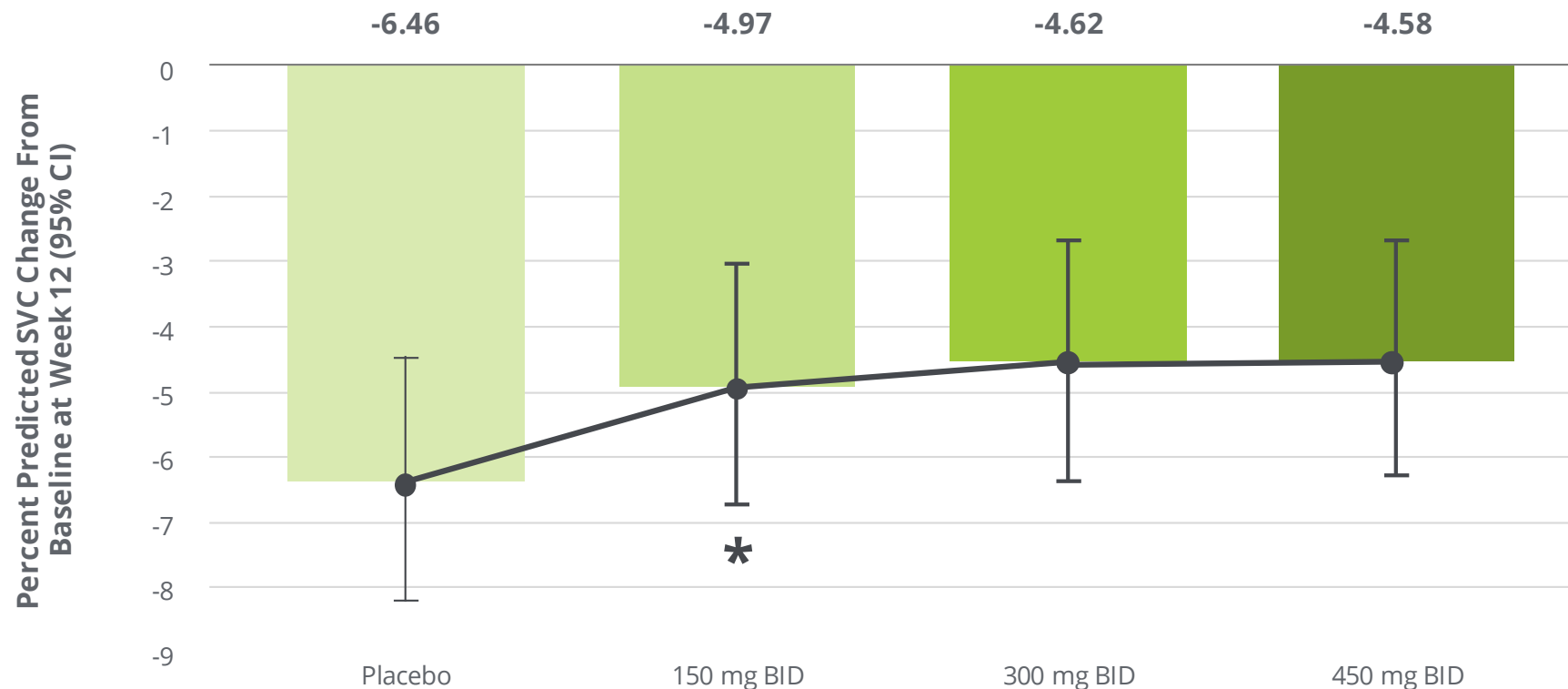
Results presented at American Academy of Neurology 2019

Parallel group, dose ranging study enrolled 458 patients with ALS in the US, Canada, Australia and Europe evaluating change from baseline in the percent predicted slow vital capacity (SVC) at 12 weeks of treatment with *reldesemtiv* or placebo



# Primary Endpoint: SVC

Change from baseline in percent predicted SVC at week 12



## Primary Analysis\*

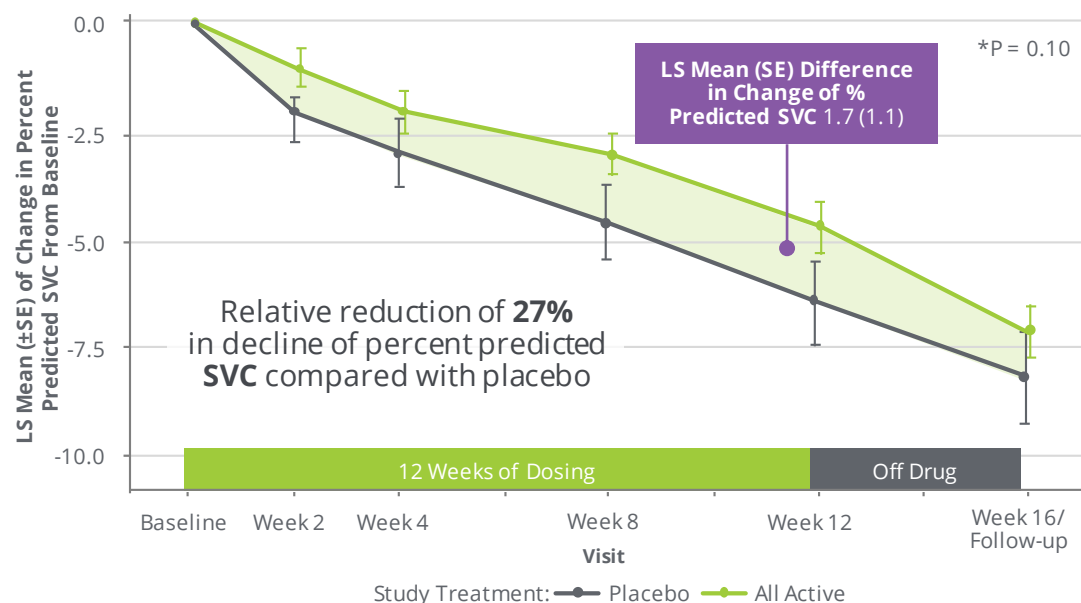
P = 0.11  
for weighted  
dose-response  
relationship

\*Based on Mixed Model for Repeated Measures (MMRM) with the contrasts of (-5, -1, 3, 3) for placebo, *reldesemtiv* 150 mg, 300 mg and 450 mg BID, respectively

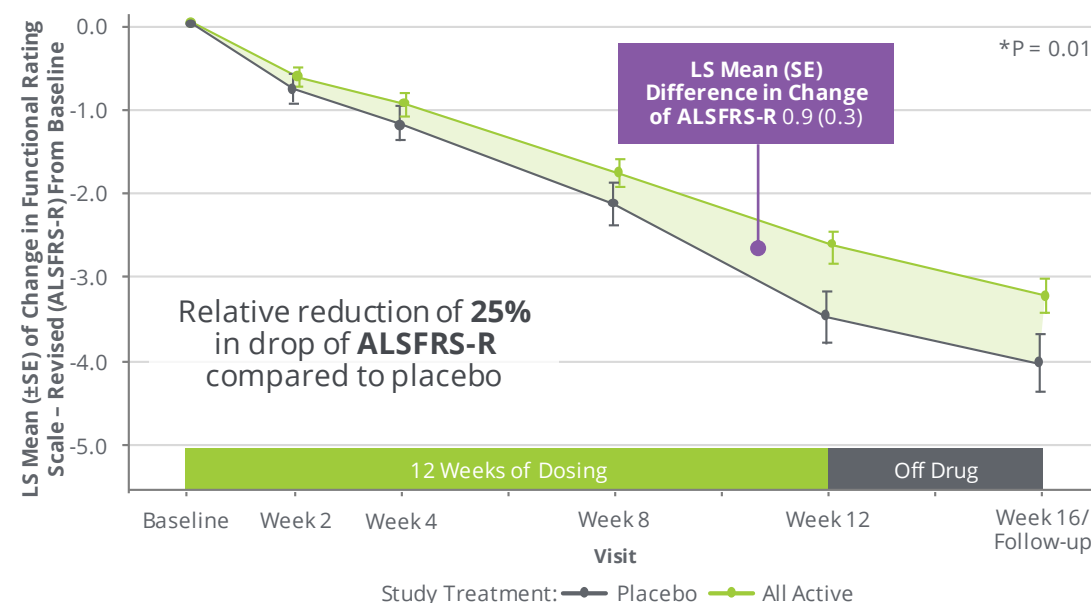
# Change From Baseline: All Active vs Placebo\*

Results support progression to potential Phase 3 clinical trial

## SVC Change From Baseline (All Active vs Placebo)



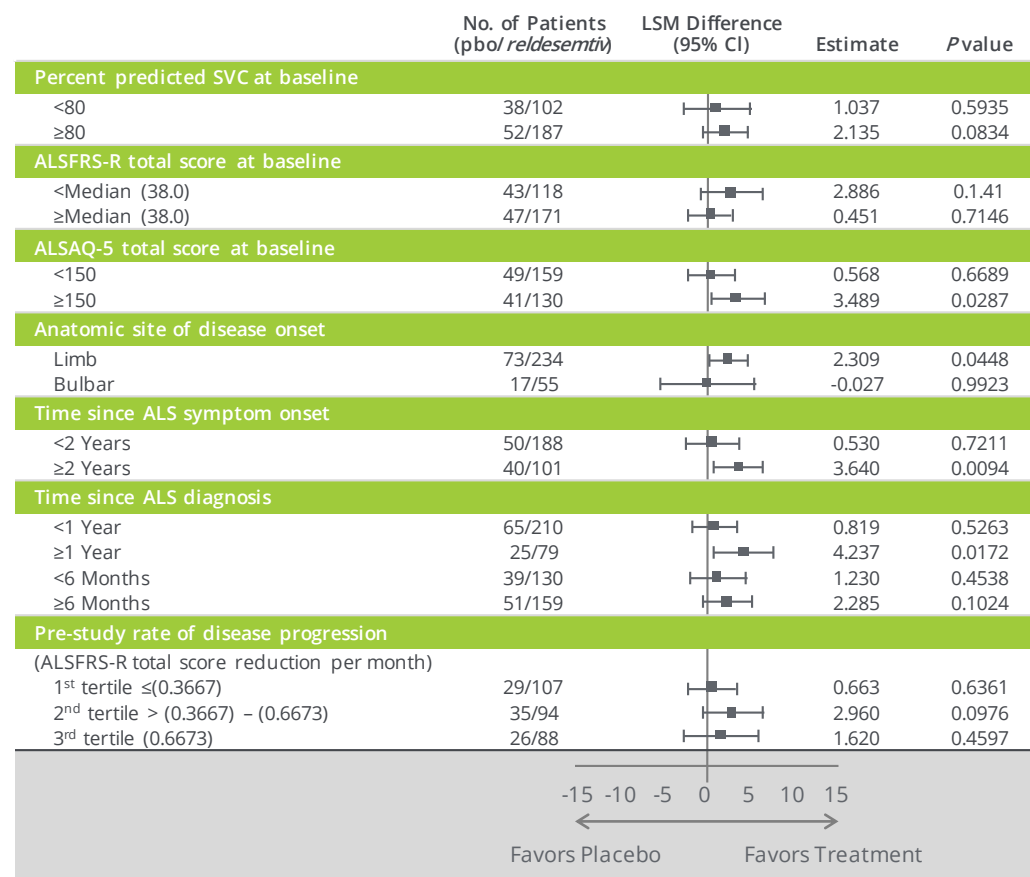
## ALSFRS-R Change From Baseline (All Active vs Placebo)



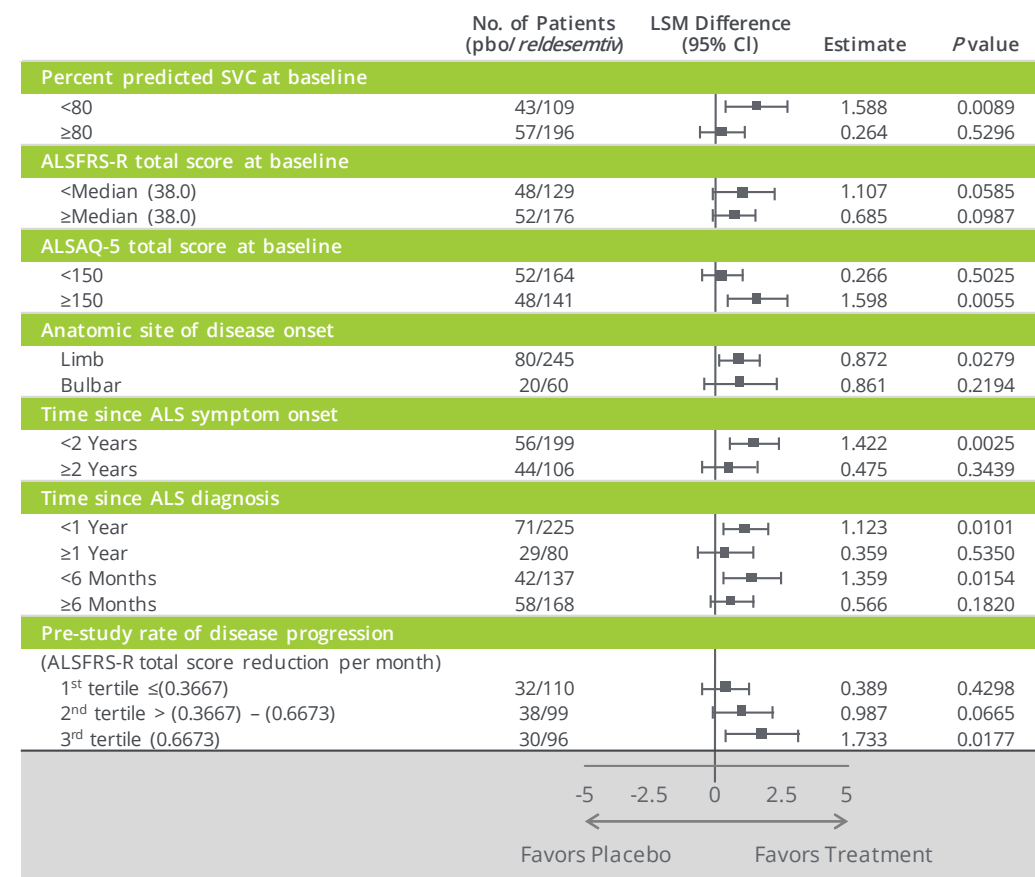
\*post hoc analysis  
FORTITUDE-ALS did not achieve statistical significance, but patients on all dose groups of *reltesemtiv* declined less than patients on placebo

# Subgroup Analyses\*

## Percent Predicted SVC



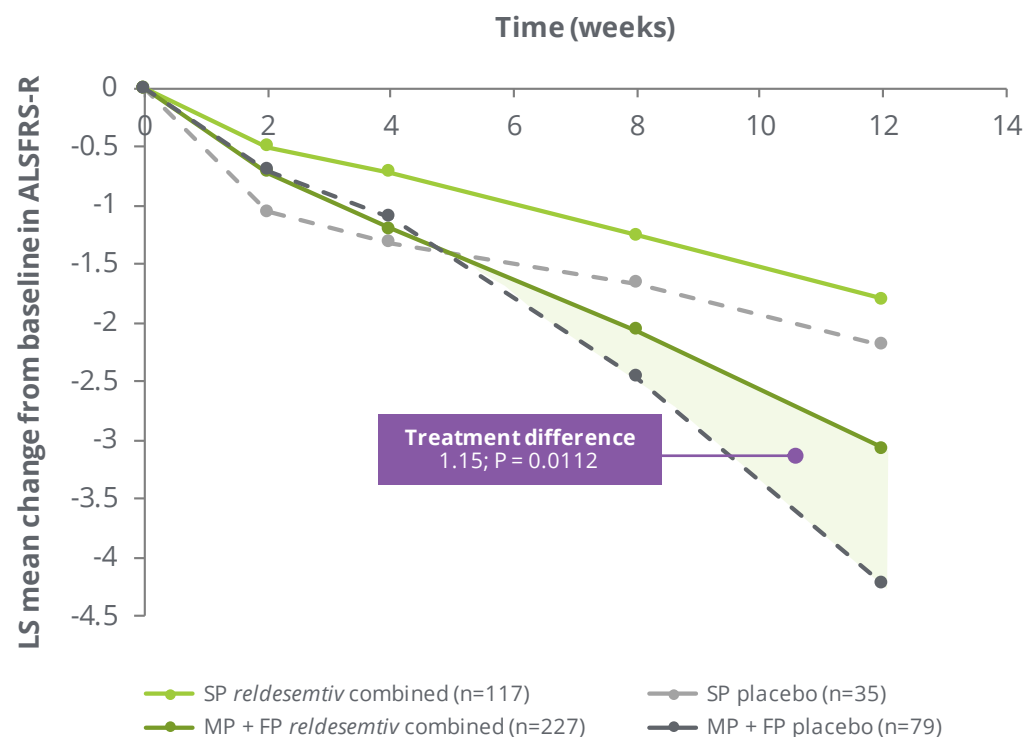
## ALSFRS-R Total Score



\*FORTITUDE-ALS did not achieve statistical significance, but patients on all dose groups of *reldesemtiv* declined less than patients on placebo

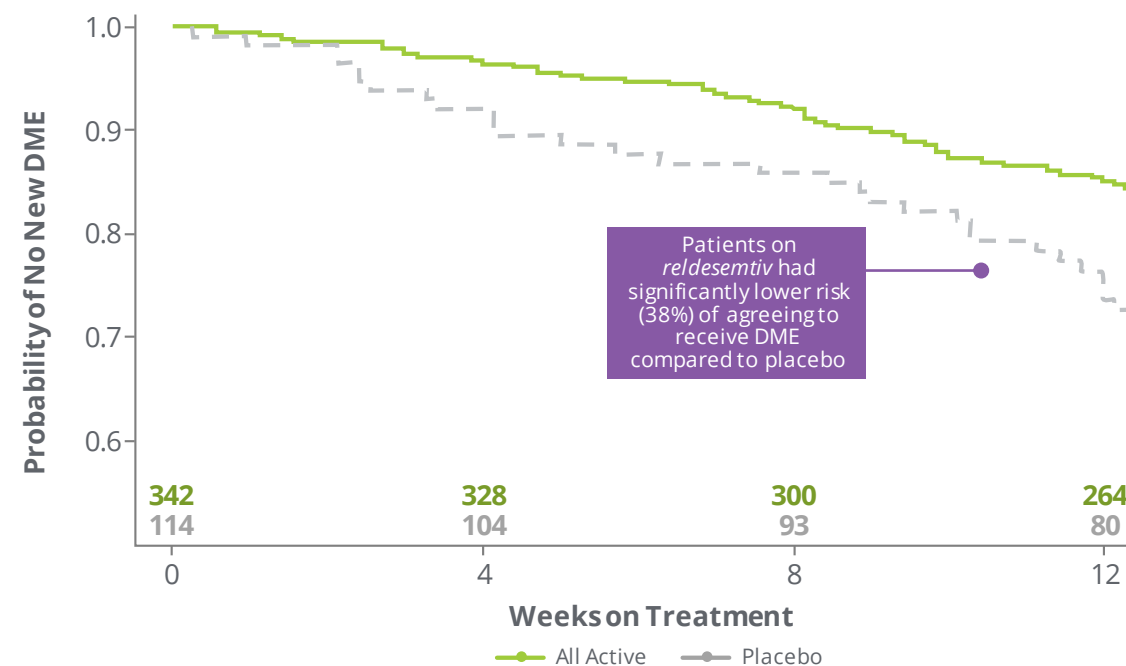
# Post-Hoc Analyses Inform Potential Path Forward

## Change From Baseline in ALSFRS-R by Progressor Tertiles



## Probability of No New DME\* Over Time With Treatment With *Reldesemtiv*

DME (Durable Medical Equipment): Manual wheelchair, power wheelchair, NIV, Augmentative Language Device, PEG



# Collaborations & Agreements



## Astellas Collaboration

### Cytokinetics has exclusive control of *reldesemtiv*, CK-601 and other FSRAs

**Cytokinetics** has exclusive control and responsibility for development and commercialization of *reldesemtiv*, CK-601 and other fast skeletal regulatory activators

**Astellas** to pay certain costs up to \$12M for potential Phase 3 clinical trial of *reldesemtiv* in ALS

Astellas funds **joint research program** with 15 Cytokinetics employees through 2020

Cytokinetics to pay Astellas low- to mid- single digit **royalty on sales** of *reldesemtiv* in certain countries

*Sarcomere Directed Therapies*

# **CORPORATE PROFILE**

# VISION 2025

Leading with Science,  
Delivering for Patients

As always, we will support disease advocacy groups elevating the patient voice and live by our values of integrity, fairness and compassion in all that we do.

Our vision is to be the leading muscle biology biopharma company that meaningfully improves the lives of patients with diseases of impaired muscle function through access to our pioneering medicines

Achieve regulatory approvals for at least two drugs arising from our pipeline

Build commercial capabilities to market and sell our medicines reflective of their innovation and value

Generate sustainable and growing revenues from product sales

Double our development pipeline to include ten therapeutic programs

Expand our discovery platform to muscle energetics, growth and metabolism

Be the science-driven company people want to join and partner with



# Cytokinetics Financing History

*in millions*

## Investors

	Financing	Equity	Upfront Cash, Option, & Milestones	R&D Reimbursement	Total
Private Investors (VCs)		\$116			\$116
IPO		\$94			\$94
Public Post-IPO/Other		\$420			\$420
Term Loan	\$45				\$45
Convertible Debt (net)*	\$120.5				\$120.5
	<b>\$165.5</b>	<b>\$630</b>			<b>\$795.5</b>

## Strategic Partners & Grants

Astellas		\$10	\$130	\$96	\$236
Amgen		\$43	\$145	\$45	\$233
Royalty Pharma		\$10	\$90	–	\$100
GSK		\$24	\$22	\$33	\$79
AstraZeneca		–	–	\$2	\$2
MyoKardia		–	–	\$2	\$2
Global Blood		–	–	\$2	\$2
Grants (ALS Assoc/NINDS/other)		–	\$6	–	\$6
		<b>\$87</b>	<b>\$393</b>	<b>\$180</b>	<b>\$660</b>

Capital raised:  
combination of  
strategic partners  
and investors

*\*Net of fees and expenses*

# Balance Sheet & Financial Guidance

**Q1 2020 ended with more than 2 years of cash based on 2020 guidance**

## Q1 2020 Condensed Balance Sheet

As of 3/31/20

	<i>in millions</i>
	<b>Total</b>
Cash and investments	\$237.2
Other assets	\$19.4
<b>Total Assets</b>	<b>\$256.6</b>
Debt	\$130.8
Liability related to sale of future royalties	\$149.0
Other liabilities	\$22.5
<b>Total Liabilities</b>	<b>\$302.3</b>
Working capital	\$205.2
Accumulated deficit	-\$904.4
Stockholders' Equity (Deficit)	-\$45.7
<b>Basic Shares Outstanding</b>	<b>59.3</b>

## 2020 Financial Guidance

	<i>in millions</i>
	<b>Total</b>
Cash Revenue	\$18 – 22
Cash Operating Expenses	\$120 – 130
<b>Net</b>	<b>~ \$105-115</b>

# Upcoming 2020 Milestones

Expect Topline Results from **GALACTIC-HF** in Q4

Expect Data from Cohort 1 of **REDWOOD-HCM** in 2H  
*(If enrollment in Cohort 1 complete by mid-year)*

Initiate Phase 1 Study of **CK-271** in 1H

Complete Enrollment in **METEORIC-HF**  
*(If enrollment reactivated by end of Q2)*

Complete Phase 1 SAD/MAD Study of **AMG 594** in 2H  
*(Enrollment has been suspended)*

Conduct Commercial Readiness & Develop Co-Promotion Plan for **Omecamtiv Mecarbil**

Advance **CK-601** in IND-Enabling Studies

Prepare for Potential Phase 3 Clinical Trial of **Reldesemtiv** in Patients with ALS



# THANK YOU

*Sarcomere Directed Therapies*



*John, diagnosed with heart failure*



*Jillian, diagnosed with HCM*



*Chuck, diagnosed with ALS*